

Liberal Arts and Sciences



COMPREHENSIVE

REPORT OF PROGRAM DATA

AY18-19 to AY20-21

July 1, 2018 through June 30, 2021



UNIVERSITY of HAWAII®
HAWAII
COMMUNITY COLLEGE

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1. Program or Unit Description

The Associate in Arts degree Program, also referred to as the Liberal Arts (LBRT) Program, is designed for students who are preparing themselves to transfer to a four-year college or university.

It is a general and pre-professional education degree consisting of at least 60 Baccalaureate-level semester credits at the 100- and 200-levels provides students with skills and competencies essential for successful completion of a Baccalaureate degree. The issuance of an A.A. degree requires that the student must earn a cumulative 2.0 GPA or better for all courses used to meet degree requirements.

2. Analysis of the Program/Unit

[UHCC Annual Report of Program Data \(VARPD\)](#)

	2019	2020	2021
Overall Program Health	Cautionary	Cautionary	Cautionary
Demand Indicators	Needs Attention	Healthy	Needs Attention
Efficiency Indicators	Healthy	Healthy	Healthy
Effectiveness Indicators	Progressing	Progressing	Progressing

Table 1

The Liberal Arts overall program health was listed as Cautionary throughout the three-year period of this review. In an attempt to diversify options for Liberal Arts students, a program modification was submitted to allow SP 251 – *Principles of Effective Speaking* to be used in addition to SP 151 to fulfill the Communication Skills Graduation Requirement. SP 251 was in the original AA Core Requirements but was inadvertently left out when we transitioned to Foundations and

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Diversification. Math 241 - *Calculus I* to meet the Quantitative Reasoning (FQ) requirement was also added.

Two new Academic Subject Certificates under Liberal Arts were started during the period covered by this review: ASC-LBRT-GLS (Global Studies) and ASC-LBRT-SUSI (Sustainability). All AA degrees implemented Foundations and Diversification effective Fall 2018, which affected the general Liberal Arts program and the five concentrations: AJ, Art, Hist, Psy, Soc.

#	Demand Indicators	2018-19	2019-20	2020-21	Demand Health
1.	Number of Majors	821	897	824	Needs Attention
1a.	Number of Majors Native Hawaiian	358	367	357	
1b.	Fall Full-Time	52%	51%	46%	
1c.	Fall Part-Time	48%	49%	54%	
1d.	Fall Part-Time who are Full-Time in System	2%	4%	6%	
1e.	Spring Full-Time	45%	45%	37%	
1f.	Spring Part-Time	55%	55%	63%	
1g.	Spring Part-Time who are Full-Time in System	3%	4%	8%	
2.*	Percent Change Majors from Prior Year	-8%	9%	-8%	
3.	SSH Program Majors in Program Classes	11,666	12,380	10,744	
4.	SSH Non-Majors in Program Classes	8,807	7,272	6,771	
5.	SSH in All Program Classes	20,473	19,652	17,515	
6.	FTE Enrollment in Program Classes	682	655	584	
7.	Total Number of Classes Taught	402	377	324	

Demand fluctuated from Needs Attention in 2018-19 to Healthy in 2019-20 then back to Needs Attention in 2020-21. Discrepancies appeared in the data for three of this section's indicators in 2018-19, but they were minor enough that they probably would not have made a difference in the Needs Attention rating. The numbers were corrected the following year.

In 2019-20, when the Demand rating was at its three-year high, a number of factors would appear to have come into play. The number of majors went up 9%, from 821 to 897. It is unclear what caused this jump. Correspondingly, the SSH for Program Majors in Program Classes also increased by about 6%, probably due to effective advising. Strangely, though the SSH for Non-Majors in Program Classes dropped by -17% in 2019-20, this didn't seem to affect the Healthy Demand rating. Therefore, one must assume that increased majors and increased SSH for Program Majors together make a bigger impact on the Demand rating. Program majors dropped again in 2020-21, thus the Needs Attention rating that year.

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#	Efficiency Indicators	2018-19	2019-20	2020-21	Efficiency Health
8.	Average Class Size	18	18	19	Healthy
9.*	Fill Rate	75.1%	77.8%	81.8%	
10.	FTE BOR Appointed Faculty	30	33	29	
11.*	Majors to FTE BOR Appointed Faculty	27	27	28	
12.	Majors to Analytic FTE Faculty	19	22	24	
12a.	Analytic FTE Faculty	42	40	34	
13.	Overall Program Expenditures	\$149,435	\$155,518	\$153,743	
13a.	General Funded Budget Allocation	\$143,754	\$147,983	\$151,413	
13b.	Special/Federal Budget Allocation	0	0	0	
13c.	Tuition and Fees	\$5,681	\$7,535	\$2,330	
14.	Cost per SSH	\$7	\$8	\$9	
15.	Number of Low-Enrolled (<10) Classes	47	34	38	

Program Efficiency was rated as Healthy throughout this period. Prior to 2018-19, no budget allocation line items were included in the report. Now, we see the increase in cost per SSH from \$7 in 2018-19 to \$8 in 2019-20 to \$9 in 2020-21, which is determined by “Program Expenditures (#14) divided by SSH in program classes (#5)” (2021 ARPD Data Glossary). However, we counteracted this spending with a decrease in the number of low-enrolled classes and slight increase in average class size. The Analytic FTE Faculty dropped from 42 to 40 to 34, which may have increased our lecturer costs enough to impact Cost per SSH. We believe that COVID-19 work conditions pushed many faculty into retirement. Sadly, we also lost two longtime faculty members who passed away during this time of causes unrelated to the pandemic.

#	Effectiveness Indicators	2018-19	2019-20	2020-21	Effectiveness Health
16.	Successful Completion (Equivalent C or Higher)	74%	75%	74%	Progressing
17.	Withdrawals (Grade = W)	488	519	412	
18.*	Persistence Fall to Spring	72%	71%	74%	
18a.	Persistence Fall to Fall	47%	44%	48%	
19.	Unduplicated Degrees/Certificates Awarded Prior Fiscal Year	209	187	185	
19a.	Associate Degrees Awarded	209	186	185	
19b.	Academic Subject Certificates Awarded	0	2	0	
19c.	Goal	0	0	0	
19d.	Difference Between Unduplicated Awarded and Goal	0	0	0	
20.	Transfers to UH 4-yr	144	164	161	
20a.	Transfers with degree from program	60	82	76	
20b.	Transfers without degree from program	84	82	85	
20c.	Increase by 3% Annual Transfers to UH 4-yr Goal				
20d.	Difference Between Transfers and Goal				

Our Effectiveness rating was Progressing for all three years. Successful completion remained about the same throughout, but Persistence Fall to Spring and Persistence

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Fall to Fall went up slightly. Degrees awarded went down slightly, while transfers to four-years showed an upward trend. Again, a few minor inconsistencies in the data were detected, but none that would likely have changed the overall rating for this section.

#	Distance Indicators	2018-19	2019-20	2020-21	
21.	Number of Distance Education Classes Taught	61	57	267	
22.	Enrollments Distance Education Classes	1,290	1,191	5,355	
23.	Fill Rate	79%	84%	82%	
24.	Successful Completion (Equivalent C or Higher)	69%	74%	74%	
25.	Withdrawals (Grade = W)	111	113	357	
26.	Persistence (Fall to Spring Not Limited to Distance Education)	60%	60%	67%	

Even before COVID-19, program faculty had been working to increase the number and quality of distance education classes. Though the onset of modality changes brought on by the pandemic began in Spring 20, it was during the 2020-21 AY that we saw a real uptick in distance education courses (78.6%) and enrollments (77.7%). It is a testament to our faculty and support people that successful completion remained at 74%, while withdrawals dropped 6.7%. Persistence increased from 60% to 67%.

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That is not to say that students did not struggle. We did see a drop in the number of degrees and certificates awarded during this time from 209 to 185. However, degrees among Native Hawaiian students increased from 79 to 88, which bucks the usual trend of Native Hawaiian degree earners dropping at a rate at least equal to the overall drop if not more. Interestingly, there was a significant drop in the number of Pell recipients during this period, from 144 to 110. This could have played a role in the drop in overall degrees. We speculate that fewer students may have applied for financial aid using the FAFSA because they were not on campus to get one-on-one help during this time.

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Perhaps the most significant factor affecting the LBRT program is the loss in faculty and staff as a result of two things. The first is the sweep of vacant positions that took place in 2020 (SB 126), which abolished the following faculty and support positions:

- 74869, Faculty, Philosophy
- 83202, Faculty History
- 86562, Faculty, Mathematics
- 86733, Faculty, English
- 47357, Office Assistant IV (TLC)
- 78277, Educational Specialist (TLC)
- 84380, Faculty, Learning Center

The second was the redundancy of two science lab coordinators, one at Pāalamanui and one at Manono, who were essential to running of the Liberal Arts program science courses.

On a positive note, in conjunction with Human Resources and the Liberal Arts secretaries, a new process was put into place to screen and hire qualified lecturers. NeoGov, an electronic database of applicants to individual lecturer pools for each alpha (ANTH, ASAN, Biol, Bot, DNCE, etc.) was fully adopted. Now, all lecturers apply online through governmentjobs.com to be included in the various lecturer pools. Existing lecturers are required to update their materials every three years and must be reevaluated at that time.

The Liberal and Sciences Dean and the Department Chairs for English, Humanities, Math and Natural Sciences, and Social Sciences and Public Services have access to the lecturer pools. Applicants' materials are evaluated and marked as "Pass" (meets minimum qualifications), "Fail" (does not meet minimum qualifications), or "Other" (meets by exception). DCs fill out Lecturer Qualifying Forms for each new lecturer, which states the would-be instructor's qualifications, experience, and permission to teach specific courses. Hard copy records are maintained in the Liberal Arts office.

This new and improved process has resulted in a cleaner, more efficient method of processing lecturer applications. It is fairer, more transparent, and ensures adherence to Minimum Qualification Guidelines.

(http://uhcc.hawaii.edu/ovpcc/administrative/hr/faculty/mq_guide)

GE Designations/Foundations:

Alpha	Course Name	Foundation/Designation	Semester/Year APPROVED BY SENATE
ANTH 150	Human Adaptations	DS	S20
ART 107D	Intro to Digital Photography	DA	S20
ART 111	Introduction to Watercolor Painting	DA	F19
ART 113	Introduction to Drawing	DA	S19
ART 115	Introduction to 2D Design	DA	F20
ART 217	Screen Printing	DA	F20
ART 230	Textile Design	DA	F19
ASAN 120	Japanese Culture I	DH	F19
ASAN 121	Chinese Culture	DH	S20
BIOL 101	Biology and Society	DB	F20
BIOL 171	Introduction to Biology I	DB	S19
BIOL 171L	Introduction to Biology I Laboratory	DY	S19
BIOL 172	Introduction to Biology II	DB	S20
BIOL 172L	Introduction to Biology II Lab	DY	S20
BIOC 141	Fundamentals of BioChemistry	DP	F19
BOT 101	General Botany	DB	F19
BOT 101L	General Botany Lab	DY	S19
BOT 105	Ethnobotany	DS	S19

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BOT 105L	Ethnobotany Lab	DY	F19
BOT 130	Plants in the Hawaiian Environment	DB	S20
CHEM 161	General Chemistry I	DP	F19
CHEM 161L	General Chemistry I Laboratory	DY	F19
DNCE 153	Introduction to Dance Forms	DA	F19
DNCE 185	Modern/Jazz Dance	DA	F19
DNCE 190V	Aerial Dance I	DA	F20
DNCE 195	Intro Environmental Dance	DA	F19
ECED 105	Intro to ECED	DS	F20
ECED 110	Dev Appropriate Practices	DS	F20
ECED 131	Early Childhood Development	DS	F19
ECON 130	Principles of Microeconomics	DS	F19
ECON 131	Principles of Macroeconomics	DS	F19
EARTH 101	Introduction to Geology	DP	F19
EARTH 101L	Introduction to Geology Laboratory	DY	F19
ENG 100	Composition I	FW	F18
ENG 204	Creative Writing	DA-Arts	F16 renewed for 5 years in F21
ENG 255	Short Story & The Novel	DL- Literature	F16 renewed for 1 year in F21
ENG 256	Poetry & Drama	DL- Literature	F16 renewed for 5 years in F21

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ENG 257A	Literature of Hawai'i	DL- Literature	F17
ENG 257E	Multicultural Literature	DL- Literature	F17
GEOG 101	Geography and the Natural Environment	DP	F19
GEOG 102	World Regional Geography	FGB	S18
GEOG 170	Forest Ecosystem Surveying, Inventorying and Monitoring	DB	DB S19
HAW 101	Elementary Hawai'i Language I	DH	S19
HAW 102	Elementary Hawai'i Language II	DH	S19
HAW 201	Intermediate Hawai'i Language I	DH	S19
HAW 202	Intermediate Hawai'i Language II	DH	S19
HDFS 230	Human Development	DS	S21
HIST 151	World History to 1500	FGA	S18
HIST 152	World History Since 1500	FGB	S18
HWST 101	Hawai'i Culture I: 'Aikapu	DH	F19
HWST 102	Mauli Hawai'i: Hawn Spirituality	DH	S19
HWST 103	Hana No'eau: Hawn Art Culture	DA	S19
HWST 105	Mea Kanu Hawai'i: Hawn Plant Culture	DH	S19
HWST 130	Hula I: Intro Indig Leadership	DA	F20
HWST 131	Hula II: Dev Indig Leadership	DA	F20

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HWST 201	Hawai'i Culture II: 'Ai Noa	DH	S19
HWST 230	Hula III: 'Auana	DA	F20
HWST 231	Hula IV: Hu'elepo	DA	F20
MATH 100	Survey of Mathematics	FQ	S18
MATH 115	Statistics	FQ	S18
MATH 120	Trigonometry for Surveying	FQ	F20
MATH 135	Pre-Calculus: Elementary Functions	FQ	S18
MATH 140	Pre-Calculus: Trigonometry & Analytic Geometry	FQ	F19
MATH 241	Calculus I	FQ	S20
MATH 242	Calculus II	FQ	F20
PHIL 100	Intro to Philosophy: Survey of Problems	DH	F20
PHYL 141	Human Anatomy and Physiology I	DB	S19
PHYL 14 L	Human Anatomy and Physiology II	DY	S19
PHYL 142L	Human Anatomy and Physiology II Lab	DY	S20
PSY 100	Survey of Psychology	DS	S20
PSY 170	Psychology of Adjustment	DS	S20
PSY 275	Psychology and the Expressive Arts	DS	S20
SOC 100	Survey of General Sociology	DS	F20

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SOC 218	Introduction to Social Problems	DS	F20
SP 151	Personal and Public Speech	DA	F19
SP 251	Prin of Effective Public Speaking	DA	F19
SP 260	Media and Society	DH	F19
SSCI 111	Food, Water, Energy, Technology	DS	F20
SSCI 150	Ecology and Society	DS	F19
WS 175	History Gender, Sex, Sexuality up to 1500	FGA	S18
WS 176	History Gender, Sex, Sexuality from 1500	FGB	S18
ZOO 101	Principles of Zoology	DB	S19
ZOO 101L	Principles of Zoology Lab	DY	S19

Table 2

HAP Designations:

Alpha	Course Name	Instructor	Semester
ART 111	Introduction to Watercolor	(Provisional) Kaori Lang	F21
BOT 105	Ethnobotany	Orlo	F20
ENG 102	College Reading	Vivian Chin	F19
ENG 105	Reading Film	Kristine Kotecki	F19
ENG 255	Short Story & The Novel	Tagi Qolouvaki	F19
HWST 101	‘Aikapu: Hawai‘i Culture I	(Provisional) Course	F21
HWST 107	Hawai‘i: Center of the Pacific	Course	F19

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PACS 108	Pacific Worlds	Drew Kapp	F21
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Table 3

Writing Intensive Courses:

Alpha	Course Name	Instructor	Approval Date
ART 101	Introduction to the Visual Arts	Kevin Diminyatz	S19
BIOL 124L	Environment and Ecology Lab	Aimee Maclellan	F19
BIOL 124L	Environment and Ecology Lab	Pamela Scheffler	S20
BIOL 124L	Environment and Ecology Lab	Orlo Steele	S21
GEOG 292V	Special Topics Study Abroad: Cultural Ecology of Ireland	Dela Fuente	F19
GEOG 292V	Cultural Ecology of Ireland	Pamela Scheffler	S20
ENG 103	Critical Read, Think, Prob Solv	Caroline Naguwa	F21
ENG 105	Reading Film	Kristine Kotecki	F16
ENG 204	Creative Writing	Course approval	Course approval
ENG 215	Research Writing	Course approval	Course approval
ENG 255	Short Story & The Novel	Robyn Kalauli	S20
ENG 255	Short Story & The Novel	Kristine Kotecki	F16
ENG 255	Short Story & The Novel	Tagi Qolouvaki	S21
ENG 256	Poetry & Drama	Robyn Kalauli	S20

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ENG 256	Poetry & Drama	Sharon Dansereau	S19
ENG 257A	Literature of Hawai'i	Robyn Kalauli	S20
ENG 257	Multicultural Lit	Robyn Kalauli	S20
ENG 257E	Multicultural Lit	Kristine Kotecki	S17
HD 234	Human Dev: Aging	Lucy Jones	F18
HDFS (FAMR) 230	Human Development	Elizabeth Shaver	S16
HIST 120	National Cinemas	John Ferdico	S20
HIST 274	Writing Personal History	Richard L. Stevens	F20
PHIL 100	Introduction to Philosophy	Akira Ruddle Miyamoto	S21
PSY 260	Psychology of Personality	Lucy Jones	S21
SOC 218	Social Problems & Issues	Cade Jameson	S21
SOC 251	Intro to Sociology of the Family	Chaynee Kahea Kuamo'o	F20
WS 151	Women's Studies	Lucy Jones	S19
WS 151	Women's Studies	Trina Nahm-Mijo	F20

Table 4

Sustainability Academic Subject Certificate and S-Designated Courses:

The [Sustainability Academic Subject Certificate](#) began in Fall 2021. Some courses were given sustainability designation before the certificate was officially approved. These courses were given the designation in Spring 2020 and are listed below.

- [Liberal Arts - Sustainability Academic Subject Certificate \(ASC-LBRT-SUSI\) Advising Sheet](#)

Alpha	Name	Instructor	Semester
AG 175	Agroforestry	Pam Scheffler	F21
AG 175L	Agroforestry Lab	Pam Scheffler	F21
BIOL124*	Environment and Ecology	Any Instructor	F21
CHEM100	Chemistry and Society	Aimee MacLennan	F21
CHEM100	Chemistry and Society	Debbie Weeks	F21
ENG 102	College Reading	Kristine Kotecki	F21
GEOG 122	Geography of Hawaii	Drew Kapp	F21
SSCI 111	Food, Water, Energy, Technology	Ilana Stout	F21

Table 5

*Course-level designation

New Courses and Course Updates:

Alpha	Name	Semester	NEW
ANTH 150	Human Adaptations	F19	
ANTH 200	Cultural Anthropology	F19	

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ART 101	Introduction to the Visual Arts	F19	
ART 111	Introduction to Watercolor Painting	F19	
ART 113	Introduction to Drawing	F19	
ART 114	Introduction to Color	F19	
ART 214	Introduction to Life Drawing	S19	
ART 217	Screen Printing	S20	
ART 230	Textile Design	F19	
ASAN 120	Japanese Culture I	F19	
ASAN 121	Chinese Culture	F19	
ASAN 122	Korean Culture	F19	
ASTR 110	Survey of Astronomy	F19	
ASTR 281	Astrobiology	F21	
BIOC 141	Fundamentals of Biochemistry	F19	
BIOL 100	Human Biology	F19	
BIOL 100L	Human Biology Laboratory	F19	
BIOL 156	Natural History of the Hawaiian Islands	S20	
BIOL 156L	Natural History of the Hawaiian Islands Lab	S20	
BIOL 171L	Introduction to Biology I Lab	S20	
BOT 101	General Botany	S20	
BOT 101L	General Botany Lab	S20	
BOT 130	Plants in Hawaiian Environment	S20	
BOT 130L	Plants in Hawaiian Environment Laboratory	S20	
CHEM 100	Chemistry and Society	S19	

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CHEM 161	General Chemistry I	S20	
CHEM 161L	General Chemistry I Lab	S20	
CHEM 162	General Chemistry II	S20	
CHEM 162L	General Chemistry II Lab	S20	
DNCE 153	Introduction to Dance Forms	S19, S20	NEW
DNCE 185	Modern/Jazz Dance I	F19, S20	NEW
DNCE 190V	Aerial Dance I	S20	
DNCE 195	Introduction to Environmental Dance	F19	
DNCE 290V	Aerial Dance II	F19, F21	NEW
ECON 130	Principles of Microeconomics	F19	
ECON 131	Principles of Macroeconomics	F19	
ENG 20	Reading and Writing Essentials	F19	NEW
ENG 20W	Writing Essentials	F19	
ENG 21	Introduction to College Reading	F19	
ENG 22	Introduction to Composition	F18	
ENG 100	Composition I	F19	
ENG 102	College Reading Skills	F20	
ENG 105	Reading Film	F19	
ENG 204	Creative Writing	F19	
ENG 215	Research Writing for Humanities and Social Sciences	F19	
ENG 255	Types of Literature: Short Story and Novel	F19	
ENG 256	Types of Literature: Poetry and Drama	F19	

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ENG 257A	Themes of Literature: Literature of Hawai'i	F19	
ENG 257E	Themes in Literature: Multi-Cultural Literature	F19	
ERTH 101	Introduction to Geology	F19	
ERTH 101L	Introduction to Geology Lab	F19	
ESL 21	Introduction to College Reading (ESL)	S20	
ESL 22G	Advanced Grammar (ESL)	F19	
ESL 22W	Introduction to Composition (ESL)	F19	
ESL 20	English Essentials	F18	
ESL 25	Academic Listening and Speaking	F19	
GEOG 102	World Regional Geography	F19	
GEOG 122	Geography of Hawai'i	S20	
GEOG 170	Forest Ecosystem Surveying, Inventorying, and Monitoring	F21	
GEOG 292V	Special Topics: Study Abroad	F19, F20	NEW
HDFS 230	Human Development	F20	
HIST 120	National Cinemas	F20	
HIST 151	World History to 1500	F20	
HIST 152	World History Since 1500	F20	
HIST 153	Hawai'i and the World I	F19	
HIST 154	Hawai'i and the World II	F19	
HIST 241	Civilization of Asia I	F20	
HIST 242	Civilization of Asia II	S21	
HIST 274	Writing Personal History	F20	

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HIST 284	History of Hawai'i	F20	
HIST 288	Survey of the Pacific Islands History	F20	
HSER 110	Introduction to Human Services	F19	
HUM 100	Introduction to the Arts	S20	
IS 100V	Foundations in Leadership	S21	
IS 105	Career/Life Exploration and Planning	S20	
LING 102	Introduction to the Study of Language	F19	
LING 121	Introduction to Language	F19	
MATH 22	Pre-Algebra Mathematics	S20	
MATH 27	Intermediate Algebra	S20	
MATH 75X	Intro to Math Reasoning	F20	
MATH 78C	College Math Companion	S21	
MATH 97E	Introduction to Mathematical Reasoning	S20	
MATH 98	College Math Companion	F19	
MATH 100	Survey of Mathematics	F20	
MATH 103	Intro to College Algebra	F20	
MATH 115	Statistics	F20	
MATH 135	Pre-Calculus: Elementary Functions	F19	
MATH 241	Calculus I	F19	
MATH 242	Calculus II	F19	
MICR 130	General Microbiology	F19	
MICR 140L	General Microbiology Lab	F19	
OCN 201	Science of the Sea	F19	

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PACS 108	Pacific Worlds: An Introduction to Pacific Islands Studies	S20	NEW
PHIL 100	Introduction to Philosophy: Survey of Problems	F19	
PHIL 102	Introduction to Philosophy: Asian Traditions	F19	
PHIL 111	Introduction to Inductive Logic	S20	
PHIL 120	Science, Technology and Values	S20	
PHIL 155	Cosmology	S20	
PHIL 211	History of Western Philosophy I	S20	
PHIL 213	History of Western Philosophy III	S20	
PHYL 141	Human Anatomy and Physiology I	S21	
PHYL 141L	Human Anatomy and Physiology I Lab	S21	
PHYL 142	Human Anatomy and Physiology II	S21	
PHYL 142L	Human Anatomy and Physiology II Lab	S21	
PHYS 100L	Survey of Physics Lab	F21	
PHYS 105	Energy Systems and Sustainability	S20	
PHYS 151	College Physics I	F21	
PHYS 152	College Physics II	F21	
PHYS 170	General Physics I	S20	
PHYS 170L	General Physics I Lab	S20	
POLS 110	Introduction to Political Science	F20	
PSY 100	Survey of Psychology	F20	
PSY 170	Psychology of Adjustment	F19	
PSY 197	Introduction to Substance Use and	S21	NEW

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	Prevention		
PSY 213	Statistical Techniques	S21	
PSY 214	Research Methodology	F19	
PSY 270	Intro to Clinical Psychology	S20	
PSY 275	Psychology and the Expressive Arts	F19	
SCI 190V	Internship	F19	
SCI 292V	Special Topics: Study Abroad	F19	
SOC 100	Survey of General Sociology	F20	
SOC 208	Criminology	F19	
SOC 218	Introduction to Social Problems	S20	
SOC 251	Introduction to Sociology of the Family	F20	
SOC 265	Community Development	S20	
SP 251	Principles of Effective Public Speaking	S19	
SP 260	Media and Society	S19	
SSCI 111	Food, Water, Energy, Technology: Then and Now	S20	
SSCI 250	Environmental Issues	S20	
UNIV 101	Pathway to College Success	S20	
WS 175	History of Gender, Sex, and Sexuality in Global Perspectives to 1500 CE	F19	
WS 176	History of Gender, Sex, and Sexuality in Global Perspectives 1500 CE to Present	F19	
WS 256	Dynamics of Family Violence and Sexual Assault	S20	
ZOOL 101	Principles of Zoology	F19	

Table 6

Discuss the challenges or obstacles the program faced in supporting student success and explain.

- **Tutors:**

- Few tutors are available specifically for Math or Science at The Learning Center (TLC) or through tutors.com. Some funding was obtained from grants for peer mentoring, but these were temporary and difficult to fill positions due to requirements by the grant.
- Not having one-on-one tutoring has been a challenge. Students that are struggling really appreciate having a specific student/person to go to. They can't gather in groups to study, and that is an important part of the learning process.

- **Placement:**

- Placement has been an ongoing challenge as many students are incorrectly placed into English courses. Although UHCCs implemented multiple measures for placement testing in 2016, campuses continue to heavily rely on placement tests, Accuplacer in particular. At HawCC, placement data reveal that in the last two years, over half of our incoming freshmen/transfer students were placed using Accuplacer in math and English. Evidence-based best-practice has suggested time and again that multiple measures with attention to cumulative High School Grade Point Average (HSGPA) and other measures, including completed coursework, is the most accurate procedure for placement. Further, research has found that placement tests are limited in their capacity to gauge college readiness, are modest at best in predicting performance, tend towards underestimating student capabilities, and that the consequent under-placement of students risks them not enrolling, dropping out, delaying completion, or not completing. For EL and ESL students, misplacement is also common and can affect whether or not they enroll as well as their college completion rates.

- **Enrollment/Course-specific issues:**

- There is a need to recruit and encourage additional students to enter STEM.

- Enrollment in courses crashed in Fall of 2020 when registration was not opened for multiple synchronous-modality courses (such as CHEM100, CHEM100L, CHEM161, CHEM161L and BIOC141) until a few days before the start of classes. This may have caused synchronous courses to continue to be under-enrolled in the Spring as students learned they could go elsewhere.
- There is a lot of difficulty with students who do not have strong reading skills because it is not required for some programs and/or students are taking ENG100 first - especially for pre-nursing students and those entering higher-level biology courses who will eventually transfer to other majors (those entering PHYL141, CHEM161, BIOL171).
- Enrollment for students at HawCC in general is difficult and needs to be done in a more timely fashion.
- Constant cuts for low enrolled classes resulted in Manono and Pāalamanui only offering a very limited number of science courses and labs, which restricts and forces students to take only certain courses. Courses offerings are based on COVID-19 enrollment numbers, and this is especially harmful to Pāalamanui. We should be having a conversation about this across departments and making decisions from a holistic point of view and long-term future in mind.
- **COVID-Specific Issues:**
 - Science Labs:
 - The limited capacity of the labs in AY20-21 may have been a barrier to student success, as many students turned to online labs instead of enrolling in F2F courses. Online labs offered by the other colleges may not have supplemented the content from the lectures as well as F2F labs from our campus do.
 - The BSL2 lab room (386A) is not adequate for holding the capacity it is set at (20) for proper social distancing to comply with COVID guidelines. When we capped the lab room at 10 people, that required us to offer more sections to secure lab times for everyone enrolled in the fully online lecture that is a co-requisite.
 - Modalities/Technology:

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- Students have given feedback that the online platforms for math have a definite learning curve to them.
 - Access to reliable internet connection has impacted many students. Their internet drops in the middle of a proctored exam for example, creating issues for all.
 - Students' lack of computer literacy makes online learning more challenging.
 - The greatest challenge was converting F2F classes to an online format. This was especially difficult for classes that had lab components where we had to do our best to give hands-on experience remotely, but also caused an enormous strain on faculty in trying to create all new materials.
 - New modalities have created issues with Zoom courses that faculty and students are unprepared for. For example, students that do not have a clear Lumisight pass are asking to do F2F labs on Zoom while the rest are in class F2F. Most of these requests come at the very last minute, and some are requested frequently because students assumed if anything comes up they are "allowed" to do the lab on Zoom due to COVID.
 - Some faculty have had students do inappropriate things in Zoom rooms which would never happen in F2F courses.
 - The COVID-19 pandemic created unique challenges for both students and instructors as we were forced to change course modalities mid-semester in the Spring 2020 semester.
- **Facilities/Equipment**
 - The lab room (386A Manono Campus) has several issues. There is a leak in the ceiling that is still not fixed, and the lab room is a mess on rainy days because there is water all over the floor and the ceiling tiles splatter plaster onto all of the nearby tables, which is a safety issue for our students. The lab is also rarely cleaned by POM, requiring faculty and staff to remove trash, request paper towels, etc.
 - There is no prep room for science labs - this creates issues with being able to autoclave materials, grow bacterial cultures, make chemical

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solutions, and other lab requirements during normal working hours because these things can't be done in the lab when students are present.

- Space and supplies to run science labs are limited. This became a significant issue during AY20-21. With reduced lab capacity, the number of laboratory sections increased, and demand for supplies increased as it was no longer safe for students to share many items. Previously, one item would be sufficient per every four students. Some of these issues were resolved with additional funding through CARES and HEERF, however, we still face supply challenges as science laboratories run in two different spaces across campus that have sometimes been scheduled simultaneously. This is an issue for specific equipment that we do not have enough of to support each student's use in both labs simultaneously (e.g., microscopes).
- There is a lack of funds to adequately support the lab needs.
- There is a lack of large classrooms to teach in-person classes. There is demand for classrooms for Social Science and Public Service courses that have a capacity of 25-30, especially with the social distancing requirements due to COVID-19.

- **Personnel**

- Loss of the science lab coordinators at the end of Spring 2020 seriously impacted the instructors who teach labs. Not only does it impact the lab prep, but the ordering and receiving of supplies are a serious problem without someone who knows how to be the bridge between our department and the science company representative, the business office, and receiving. Having someone during the summer when the fiscal year closes and most of the orders are placed for the new academic year is also essential. Lab coordinators are essential to maintain oversight over the many faculty and lecturers producing hazardous waste materials, procure specimens for various classes, grow bacterial cultures, and work directly with students in the MICR140L courses to help with the safety of students during Microbiology labs.
- There was an unexpected loss of two math faculty and the retirement of two additional science faculty.

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- Difficulty in finding qualified lecturers, especially for specific science courses which require different skill sets.
- The English department lost a vacant position, and two faculty members retired. Additionally, most of our former lecturers are no longer teaching at HawCC for various reasons.
- Social Sciences and Public Services lost four tenured positions during this review period. Hit extremely hard is the Psychology discipline with two full-time professors retiring, one in Fall 2020 and the other in Spring 2021. Psychology has offered 6 to 8 sections of Psychology 100 per semester and has been the highest transfer and graduation concentration within the Liberal Arts at Hawai'i Community College. Now most sections are taught by qualified lecturers. The Social Sciences faculty located on the Pālanui campus who also taught psychology and other main social science offerings also retired in Summer of 2021. Lastly, the only full-time Sociology position retired in Spring 2020, and now there's only one Social Science faculty to teach the sociology offerings. The SSCI and PS department has lost half of its faculty members and is very dependent on the lecturer pool.

What the program has done to address those challenges.

Addressing Tutoring Challenges:

- In the past we have struggled to find Math and Science tutors on the Pālanui campus. In Spring 2020, due to COVID-19, HawCC moved to online learning via Zoom and other platforms. With this change, Pālanui is able to have Math and Science tutors available through Zoom.
- We procured peer mentors available to work with and tutor students when needed using grant funds in all the academic years covered here. With COVID-19, we have implemented tutor.com to help the students out when they've requested assistance. Providing students with 24/7 access to tutor.com means that students are able to work during the day and can receive after-hours tutoring when they get home from work.

COVID-19 Positive Outcomes (Includes Enrollment):

- Increased availability and options for students to take MNS courses

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- Zoom allowed more access for MNS lecture courses for Pāalamanui students.
- Online synchronous, asynchronous, and blended science lab modalities were developed, increasing online access for some students.
- Enrollment in online lectures increased on our campus due to students from other campuses. Our F2F labs also gained additional students, since some local students had home campus elsewhere and were able to take remote lectures there, but needed laboratory courses that were not offered online.
- Meetings via Zoom allowed the students to interact with each other and learn from each other when F2F modalities would have required 3-6' social distancing.
- Increased professional development opportunities became available through HawCC and UH System.
 - This increased the quality of online teaching and learning, because we have all learned many new skills that we will continue to use.
- Creation of OER Resources & Textbook Cost Zero (TXT0)
 - The access to open and freely available textbook material (through the Textbook Cost Zero program) for students has increased. It has pushed faculty to seek out the multitude of OER content that is available, as well as the creation of new OER lab manuals in nearly ALL science lab courses. PHYL141L/142L, BIOL 171L/172L, and MICRO140L began using faculty-created OER lab manuals starting in Fall 2019. When we transitioned to online due to COVID, the flexibility of OER was really useful. Our department has increased the number of TXT0 courses significantly over the last three years.
 - Since Spring 2019, when the Textbook Cost Zero program began, the MNS department had used OER in a total of 71 courses, serving 1353 total students, and with an estimated cost savings of \$135,300.00 (per ITSO data).
 - This is the list of faculty-created OER during AY2018-2021 (three others have been funded for creation during AY2021-2022). Courses with an asterisk were completed without funding through the HawCC OER creation program.

- BIOL 171L (2019-2020): Namba/Phillips
- BIOL 172L (2019-2020): Namba/Phillips
- BIOL 275L (2019-2020): Phillips
- MICR 140L (2019-2020): Loveday/Decker
- PHYL 141L (2019-2020): Baldan Jenkins/Hall/Namba
- BIOL 101L (2020-2021): Phillips*
- PHYL 142L (2020-2021): Baldan Jenkins/Hall/Namba*
- Textbook Cost Zero Courses in Liberal Arts

Semester	# LBRT TXT0 Classes
Summer 21	14
Spring 21	58
Fall 20	48
Summer 20	8
Spring 20	33
Fall 19	16
TOTAL	177

○ Table 7

- Funding and Equipment
 - CARES and HEERF funds helped address some of the science lab supply and teaching equipment needs. The first round of funding (CARES) aimed to procure disposable materials that could be sent home with students as kits. The second round included ten new microscopes (although this is still not enough for each student to have one to use in the two different lab spaces). New laptops for OER use in the Biology labs were obtained by two faculty members who created OER materials for the labs.
 - CARES and HEERF funds also assisted in providing students with laptops and headsets that they could borrow from the Learning Center and Hale Kea Testing Center, which allowed them to continue with school when the transition from in-person to online classes happened

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practically overnight. The continuation of this service is greatly appreciated and needed given the socioeconomic challenges of our student and faculty population.

- English Department
 - Firstly, the English Department Chair has interviewed and found new lecturers to help teach courses since the department lost three full-time faculty members and most of our previous lecturers. We are also working on creating better onboarding practices for lecturers. Secondly, the English department faculty continue to work with Student Services to try to implement, adapt, and adopt KapCC's placement tool as a starting point for all incoming students with support/advice from Counseling, TLC, Hale Kea, and English department faculty. Thirdly, the English department will be offering seven in-person courses in the Spring 2022 semester for students who need and prefer courses offered in that modality.

Department Goals for the next three years (separate from Action Plan below)

Math & Natural Sciences

- STEM Enrollment
 - Getting more students into STEM courses is a top goal. We will work with the high schools to try to recruit more students. We hope to also resume traditional tutoring services and provide a space for students to study, work together, and get to know one another.
- Personnel
 - It is essential to rehire the science lab coordinators.
 - With the loss of two math faculty, we feel it is important to hire another math and one biology instructor to decrease the number of lecturers needed, which are difficult to find for several science courses. This would also relieve some stress on the current faculty to keep up with committee work, etc.
- Expanding course offerings

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- We need to add a wider variety of relevant intro science courses. Such courses would make STEM more inviting and would broaden our offerings and contributions.
- We plan to develop a Marine Option Program academic subject certificate (ASC) to provide students options to enter the Marine Option Program (MOP) Program at other campuses. Currently, we are one of the few colleges that do not have this certificate.
- Place Based Learning
 - Incorporating more place-based learning and content that is relevant to our island, including ways to get our students exposed to science that happens on our island (e.g. employers, UHH professors, professionals in the field, etc) will foster students' interest in science and make them aware of the possibilities of science careers.
 - We will continue collaborating with HWST faculty and staff to combine scientific ways of knowing.
- Revisions to current content, modalities, and pedagogy
 - Ensure that students are learning what they need to be successful in all courses - for example, collaborating with faculty in MNS and other disciplines to help contextualize math skills needed for other courses and preparing students for higher math or science courses. Potentially doing FYE for pre-nursing students or summer boot-camp type of courses for reading - or changing prerequisites to include ENG102. Faculty will be exploring the possibility of these options in the future by talking to various stakeholders.
 - Continue to increase OER options for students in STEM lectures and labs.
 - Increase course-related undergraduate research opportunities (MICR130L and BIOL275L are our only two courses and one is not currently available to students).
 - Expand asynchronous and other distance learning offerings in the Math department, especially for higher level Math courses to address concerns with low enrollment.
 - Increasing the number of high-quality online (synchronous, asynchronous, blended, hybrid) lecture and lab courses.

3. Program Learning Outcomes or Unit/Service Outcomes

- a) *Assessment Results: provide a detailed discussion of assessment results at the program (PLO) and course (CLO), or unit (UO), levels in the period of this Review. Provide an analysis of how these results reflect the strengths and challenges of the program or unit in meetings its Outcomes.*
- b) *Changes that have been made as a result of the assessment results: instructional programs must provide a discussion of changes made as a result of the analysis of assessment results, e.g., to curriculum, instruction, development of student learning opportunities, faculty professional development activities, assessment strategies, etc.; non-instructional units must provide a discussion of changes made as a result of the analysis of assessment results, e.g., to services, operations, personnel training, assessment strategies, etc.*

Program SLOs:

1. **Communicate Effectively** - Speak and write to communicate information and ideas in academic settings.
 - Assessed through the following courses:
 - (2018-19) Biol 141, Biol 141L, Bot 130L, Eng 102, IS 101
 - (2019-20) Eng 22, Eng 100
 - (2020-21) Eng 275E, Phyl 141, Phyl 141L, Phyl 142, Phyl 142L
2. **Think Critically** - Retrieve, read, and utilize information and synthesize, analyze and evaluate that information to gain understanding and make informed decisions.
 - Assessed through the following courses:
 - (2018-19) Bioc 141, Biol 100, Biol 100L, Biol 141, Biol 141L, Bot 130, Bot 130L, Eng 102, IS 101, Math 135, Math 241, Math 242, Psy 170, Sci 124, Sci 124L
 - (2019-20) Biol 101, Bot 105, Eng 100, Math 140, Psy 100, Psy 275, Soc 100, SSci 111
 - (2020-21) Eng 257E, Math 135, Math 120, Math 241, Phyl 141, Phyl 141L, SSci 111
3. **Reason Quantitatively** - Use quantitative, logical and symbolic reasoning to address theoretical and real-world problems.
 - Assessed through the following courses:
 - (2018-19) Math 135, Math 241, Math 242
 - (2019-20) Math 140

- (2020-21) Math 115, Math 120, Math 135, Math 241
- 4. **Apply Areas of Knowledge** - Utilize methods, perspectives and content of selected disciplines in the natural sciences, social sciences and humanities.
 - Assessed through the following courses:
 - (2018-19) Asan 120, Biol 100, Biol 100L, Biol 141, Biol 141L, Bot 105, Bot 130, Bot 130L, Econ 130, Psy 170, Sci 14, Sci 124L
 - (2019-20) Anth 200, Art 217, Biol 101, Bot 105, Econ 131, Geog 102, Psy 100, Psy 275, SSci 111
 - (2020-21) Art 111, Art 114, Math 120, Phyl 141, Phyl 141L, Phyl 142, Phyl 142L, SSci 111
- 5. **Engage as Global Citizens** - Demonstrate awareness of the relationship between self, community and the environment, respecting cultural diversity and an understanding of ethical behavior.
 - Assessed through the following courses:
 - (2018-19) Asan 120, Bot 105, Bot 130, Bot 130L, IS 101, Psy 170, Sci 124
 - (2019-20) Anth 200, Bot 105, Psy 100
 - (2020-21) Phyl 141, Phyl 141L, Eng 257E

Discussion of Course Assessments

2018-19		
Course	Quantitative Results	Details & Notes
Asan 120 Humanities (HUM) Fall 18	CLO 1: 100% Met/Exceeded CLO 2: 74% Met or Exceeded, 26% Not Met	Initial - Final Paper. 19 students assessed.
Bioc 141	CLO 1: 87.5% Met, 12.5% Partially Met	Initial - Final Comprehensive Exam. 8 students assessed. Teaching strategy for CLO

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2018-19		
Course	Quantitative Results	Details & Notes
Science (MNS) Spring 19	<p>CLO 2: 87.5% Met or Exceeded, 12.5% Not Met</p> <p>CLO 3: 62.5% Met or Exceeded, 25% Partially Met, 12.5% Not Met</p> <p>CLO 5: 75% Met or Exceeded, 12.5% Partially Met, 12.5% Not Met</p>	1 is strong; the one student who did not meet had personal challenges outside of class. Plan: Sustain and maintain effective teaching strategy. Add more emphasis on CLO#3 in the future.
Biol 100 Science (MNS) Spring 19	<p>CLO 1: 88% Met or Exceeded, 12% Partially Met</p> <p>CLO 2: 82% Met or Exceeded, 12% Partially Met, 6% Not Met</p> <p>CLO 3: 82% Met or Exceeded, 18% Partially Met</p> <p>CLO 4: 65% Met or Exceeded, 29% Partially Met, 6% Not Met</p>	CTL - Final Exam. 17 students assessed. The assessment questions above were embedded within the final exam Pāalamanuii - This course was taught as an early college course and the lab was not able to be provided for this group during the same semester. Tried to add a few lab activities to the lecture, and this took some of the lecture time. This particular group of students was at a very high level. They have all recently had AP BIO. Could have spent more time on pathology. Manono - Students who took BIOL100 and BIOL100Lab together showed better results on the final exam, as well as a better understanding of the scientific method. Would recommend having these courses as corequisite.
Biol 100L Science (MNS) Spring 19	<p>CLO 1: 75% Met or Exceeded, 25% Partially Met (Identify, describe and explain the basic terminology of human anatomical structures and physiological processes.)</p> <p>CLO 3: 87.5% Exceeded, 12.5% Partially Met (Apply the scientific method to understand human biology.)</p>	CTL - Exam. 8 students assessed. The assessment questions were embedded within the exam. The group of students was somewhat challenging, 14 male and one female Fire Science students. Majority of the group had a very practical interest in biology, and they did better in class work, but were less successful in quizzes and homework (lab reports). Tried to incorporate topics that would be more interesting to the students and included short videos with subjects and

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2018-19		
Course	Quantitative Results	Details & Notes
		methods relative to the labs in presentations.
Biol 141 Science (MNS) Fall 18 Initial Final Exam	<p>CLO 2: 45% Met or Exceeded, 22% Partially Met, 33% Not Met (Discuss basic chemistry, including atomic structure, bonding, organic compounds, fluid balance and pH.)</p> <p>CLO 3: 36% Met or Exceeded, 17% Partially Met, 47% Not Met (Describe cell biology, membranes, organelles, mitosis and meiosis.)</p> <p>CLO 4: 39% Met or Exceeded, 30.5% Partially Met, 30.5% Not Met (Describe tissues and membranes; cell types, composition, organization and function.)</p> <p>CLO 5: 47% Met or Exceeded, 28% Partially Met, 25% Not Met (Describe anatomic terminology and the levels of structural organization within the human body.)</p> <p>CLO 6: 25% Met or Exceeded, 36% Partially Met, 39% Not Met (Describe the gross anatomy (parts, physical, characteristics and organization) of the integumentary system, skeletal system, muscular system, digestive system, respiratory system, and cardio-vascular systems of human.)</p>	<p>36 students assessed. Artifacts from four sections taught by multiple instructors were collected. The same 36 questions were used for the final exams across all sections. Final exams from approximately 50% of students randomly selected from each section were used for this analysis. Except for CLO8, many students are not meeting the current learning outcomes of this course. In particular, CLO3, 4, 6 and 7 had more than 60% of students falling into either “developing” or “do not meet” categories. Students were able to answer certain questions very well, but there were a few questions which the majority of students could not answer correctly. In general, students seemed to have more difficulty on topics covered earlier in the semester. Currently, this course does not have any science PreReq. From the instructors' anecdotal evidence over the years, we believe that a solid foundation in basic scientific concepts, as well as in quantitative reasoning (MATH) and textbook reading comprehension (ENG) are critical for student success in this clas. At many institutions, the equivalent course typically has English, Math and Science PreReq, and usually is designed for second-year college students. Plan: Incorporate more examples of disorders and diseases as we teach the content for the other CLOs to emphasize the connection between these somewhat abstract concepts to real-life examples and situations. One way to do this is to use case studies. Develop better CLOs that encompass the essential knowledge and skills students should be able to develop and demonstrate after taking this course. Also work with other science and nursing faculty to</p>

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2018-19		
Course	Quantitative Results	Details & Notes
	<p>CLO 7: 36% Met or Exceeded, 28% Partially Met, 36% Not Met (Discuss the cellular structure and cell physiology of the integumentary system, skeletal system, muscular system, digestive system, respiratory system, and cardio-vascular systems of humans.)</p> <p>CLO 8: 78% Met or Exceeded, 11% Partially Met, 11% Not Met (Describe the disorders and homeostatic imbalances of the integumentary system, skeletal system, muscular system, digestive system, respiratory system, and cardiovascular systems of humans.)</p>	<p>develop CLOs that better align with other courses in the programs. Incorporate active learning techniques (such as AVID) to increase student engagement in class to improve student learning. Identify the best combination of Pre-req for this class so that the students are better prepared to tackle the heavy scientific content.</p>
<p>Biol 141L</p> <p>Science (MNS)</p> <p>Fall 18</p>	<p>CLO 2: 83% Met or Exceeded, 14% Partially Met, 3% Not Met (List procedural steps on carrying out their experiments and construct an organized, formal lab report.)</p> <p>CLO 3: 77% Met or Exceeded, 11.5% Partially Met, 11.5% Not Met (Use microscopic observation, digital photography and computer microscopy to identify specific tissues and organ sections and their corresponding anatomical structures.)</p> <p>CLO 4: 77% Met or Exceeded, 14% Partially Met, 9% Not Met</p>	<p>Initial - Lab Report and Final Practicum. 36 students assessed. We chose ~ 30% of students (5-6 students per each of 7 sections) randomly to collect artifacts. Overall, student achievement was very high, but there were areas that were weaker than others. Plan: Get a better understanding of student achievement in this course, we need to make sure that all instructors know how to carry out assessment plan and follow through. Some lecturers had a hard time understanding what they were supposed to do. Instructors should have examples of what “good” lab reports (and “not so good” reports) look like and also spend the semester working with the students. The assessment questions were based on students’ ability to connect knowledge to real specimens (slides and animal organs). We found that students had low scores on</p>

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2018-19		
Course	Quantitative Results	Details & Notes
	<p>(Demonstrate proper techniques to manipulate and dissect fetal pigs and other mammalian organs as required, and promote a healthy and safe laboratory environment.)</p> <p>CLO 5: 86% Met or Exceeded, 9% Partially Met, 3% Not Met (Demonstrate a thorough knowledge of the anatomy of the Integumentary, Skeletal, Muscular, Digestive, Respiratory and Circulatory Systems, as well as carry out experiments with cardiovascular pulse and blood pressure.)</p>	<p>questions that demonstrate their ability to link tissues to an organ, and its function, when shown a histology slide. Many students spend a minimum amount of time in the lab and try to complete the assignments outside of the lab. Instructors need to make sure that students spend time IN the lab using the lab resources to learn the materials. We should encourage students to use the entire lab period to complete as much as possible. Instructors should help students clearly understand the objectives of each lab activity prior to carrying out the activity, so that they connect the learned knowledge to the hands-on activity while carrying out the activity or experiment. We should also encourage weak writers to meet with writing tutors or science tutors who have experience with lab report writing. Introduce teaching techniques like AVID to help them develop comprehension through writing in the class may be one way to develop the writing skills of these students.</p>
Bot 105 Science (MNS) Fall 18	<p>CLO 1: 75% Met or Exceeded, 12.5% Partially Met, 12.5% Not Met (Demonstrate knowledge of the scientific method and how it is used to solve problems in ethnobotany.)</p> <p>CLO 2: 50% Met or Exceeded, 25% Partially Met, 25% Not Met (Describe a diversity of ways in which plants and uses of plants have shaped past cultural and historical developments.)</p> <p>CLO 3: 72.5% Met or Exceeded, 37.5% Not Met</p>	<p>Initial - Final Exam. 8 students assessed. It appears that the vast majority of the students did well with this learning objective with 6 out of 8 either meeting or exceeding. The scientific method was discussed extensively this semester and it appears that they had a good grasp of the concepts. Nonetheless, the 2 students who either partially met or did not meet indicate that teaching this CLO can be improved. We will try to provide students with more hands-on examples of how to use the scientific method to solve ethnobotanical mysteries.</p>

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2018-19		
Course	Quantitative Results	Details & Notes
	<p>(Discuss and appreciate the roles of plants in their personal daily lives.)</p> <p>CLO 4: 72.5% Met or Exceeded, 37.5% Not Met (Recognize culturally important plants that are found in their communities.)</p>	
Bot 130 Science (MNS) Fall 18	<p>CLO 1: 84% Met or Exceeded, 8% Partially Met, 8% Not Met (Apply scientific method to formulate accurate conclusions.)</p> <p>CLO 2: 84% Met or Exceeded, 8% Partially Met, 8% Not Met (Identify common threats to native plant species in Hawai'i.)</p> <p>CLO 3: 84% Met or Exceeded, 8% Partially Met, 8% Not Met (Distinguish the major plant divisions represented in Hawai'i.)</p> <p>CLO 4: 84% Met or Exceeded, 8% Partially Met, 8% Not Met (Describe plant status (Endemic, Indigenous, Polynesian introduction, Introduced, Naturalized (invasive).)</p> <p>CLO 5: 84% Met or Exceeded, 8% Partially Met, 8% Not Met (Identify common native plants.)</p>	CTL - Final Exam. 14 students assessed. Students were able to process information on most aspects of the class. Hands-on, in-the-field practice helps to solidify plant identification skills. Also helps in understanding conservation techniques and concepts. The challenges discussed in the pre-assessment were solved by more hands-on opportunities to ID plants. Better summarization of lessons for students by faculty is recommended. Action Plan Strategies include more time for discussion and debriefings after lessons to make sure students grasp main concepts of the lesson.
Bot 130L Science (MNS)	<p>CLO 1: 79% Met or Exceeded, 7% Partially Met, 14% Not Met (Apply scientific method to formulate accurate conclusions.)</p>	CTL - Final Exam. 14 students assessed. There was a lot of hands-on identification to this final exam. There were both slides and live plant samples for each of the identity

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2018-19		
Course	Quantitative Results	Details & Notes
Fall 18	<p>CLO 2: 79% Met or Exceeded, 7% Partially Met, 14% Not Met (Identify common threats to native plant species in Hawai'i.)</p> <p>CLO 3: 79% Met or Exceeded, 7% Partially Met, 14% Not Met (Distinguish the major plant divisions represented in Hawai'i.)</p> <p>CLO 4: 79% Met or Exceeded, 7% Partially Met, 14% Not Met (Describe plant status (Endemic, Indigenous, Polynesian introduction, Introduced, Naturalized (invasive).)</p> <p>CLO 5: 79% Met or Exceeded, 7% Partially Met, 14% Not Met (Identify common native plants.)</p>	<p>questions. However, if the student did not attend class field trips, they were at a disadvantage. The challenge was being able to recognize a plant from only a picture and a part of the plant since we were not out in the field for the actual exam.</p>
Econ 130 Social Science (SSCI) Spring 19	<p>CLO 3: 82% Met or Exceeded, 4.5% Partially Met, 13.5% Not Met (Apply marginal analysis and the economic way of thinking in decision-making.)</p>	<p>Initial - Article Review. 22 students assessed. The three students (17%) who did not meet the standard failed to submit the required news analysis as they were disappearers from the course. Strengths of this course are the ability for students to apply economic theories to current issues facing the nation and to be able to provide rationale for these economic events. These real-world applications provide a more in-depth understanding of the concepts that cannot be learned from simply reading the text. One of the main challenges of this course is the outdated and limited material provided with the current OER textbook. Published in 2017, although the concepts are relevant, the numerical data is no longer current. Another challenge faced is students not reading the text material as assigned. Plan: Adapt OER text to</p>

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2018-19		
Course	Quantitative Results	Details & Notes
		include updated data as well as economic issues as they pertain to Hawaii. Provide a variety of resources including: slides, videos, podcasts, economic newsletters, FRED data to ensure comprehension of topics. Include weekly quizzes on chapter readings to encourage reading compliance.
Eng 102 English (ENG) Spring 19	<p>CLO 1: 83% Met, 17% Partially Met (Apply reading and study skills necessary for success in college-level courses.)</p> <p>CLO 2: 40% Met or Exceeded, 28% Partially Met, 32% Not Met (Demonstrate increased vocabulary skills, as well as skills in comprehending unknown words through context clues, word construction, and origin.)</p> <p>CLO 3: 40% Met or Exceeded, 28% Partially Met, 32% Not Met (Distinguish between stated or implied main ideas and supporting details, as well as locate specific information.)</p> <p>CLO 4: 32% Met or Exceeded, 32% Partially Met, 36% Not Met (Analyze, organize, evaluate, and synthesize ideas from textbooks, periodicals, literature, and Internet sources.)</p> <p>CLO 5: 32% Met or Exceeded, 32% Partially Met, 36% Not Met (Recognize different literary</p>	<p>Initial - Final Exam. 25 students assessed. For CLO 1 and 6, students were given a print article at their timed final exam and asked to highlight and/or annotate it and to underline unknown words. Faculty/test proctors collected the articles after the exam and returned them to the assessment committee. Three faculty met to evaluate the collected articles. All submissions for the 2 course sections were assessed (one ENG 102 DE course, one ENG 102/21 ALP face-to-face course). Overall, this was the most problematic section of the assessment. After struggling, they decided they could not assess this task with their prepared rubric.</p> <p>Plan: The committee will meet to consider, with department input, revisions and updates to CLOs that may not be fully addressing and measuring student learning in the course. Before closing the loop, the assessment design, prompt, and rubric will be refined to include better identification of qualities of a strong, credible source and successful search pathway. The annotation/highlighting task will likely be replaced as a result of multiple problems that arose during the pilot, which should improve the measurement of critical reading skills. Department faculty will explore ways to better integrate information</p>

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	<p>elements in both fiction and nonfiction works.)</p> <p>CLO 6: 79% Met or Exceeded, 7% Partially Met, 14% Not Met (Demonstrate increased proficiency (rate and comprehension) in reading college-level materials across a range of genres and disciplines.)</p> <p>CLO 7: 48% Met, 20% Partially Met, 32% Not Met (Effectively access library resources and appropriately cite these materials when writing accurate paraphrases and summaries.)</p>	<p>competency skills into instruction, particularly for DE classes.</p> <p>For CLO 2 and 3, students were asked to write a brief summary of an article. Compared to the other sections of this project, this task felt more straightforward to assess with our rubric</p> <p>For CLO 4 and 5, students were asked to write a critical analysis of the article. This was the section of the rubric we revised the most heavily in the months preceding the assessment. We anticipated that students might approach the task in many different ways, so we wanted to be flexible in how we identified evidence of critical reading (e.g., identifying tone, bias, assumptions, evidence). Nevertheless, students generally did poorly on this task, failing to use language of rhetorical analysis to identify elements of the writer's argument, evidence, style, and other strategies. The DE students scored below the face-to-face average on this skill. In terms of the assessment design, a more detailed prompt might help students better understand what skills they were being asked to demonstrate.</p>
IS 101 Social Science (SSCI) Spring 19	<p>CLO 1: 48% Met, 28% Partially Met, 24% Not Met (Communication - Speak and write to communicate information and ideas in professional, academic and personal settings.)</p> <p>CLO 2: 43% Met, 43% Partially Met, 14% Not Met (Critical Thinking - Make informed decisions through</p>	<p>CTL - Final Project, Reflection Paper. 21 students assessed. Each artifact was read and scored on the attached rubric by two faculty members; artifacts that received different scores from each reader were reviewed and scored by a third reader. Readers discussed the artifacts and scores in an open, frank and collaborative dialogue session. Plan: Create a new common summative assignment that all sections and instructors must use; it must reflect the CLOs and provide opportunities for students to demonstrate they have met the</p>

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	<p>analyzing and evaluating information.)</p> <p>CLO 3: 43% Met, 43% Partially Met, 14% Not Met (Self and Community - Engage in activities demonstrating understanding of one's relationship with one's communities and environments.)</p>	<p>CLOs. Textbooks – Mead for Early College; Downing for HawCC (need common text). Create a common syllabus but modified for 3 tracks: EDvance, Early College, & HawCC Create a new rubric that matches CLOs and the new summative assignment.</p> <p>Course Outline of Record (COR) from Kualī needs to be provided and mandated for all sections and instructor. Discuss with the DC to schedule monthly follow-up monthly meeting re: “community of practice support.” No continuity in actual instruction in the classroom – need better leadership to follow up and management of the sections across the different instructional sites.</p>
<p>Math 135</p> <p>Math (MNS)</p> <p>Fall 18</p>	<p>CLO 1: 84.5% Met or Exceeded, 12.5% Partially Met (Analyze the graphical and algebraic characteristics of functions, including polynomial, rational, exponential, and logarithmic.)</p> <p>CLO 2: 94% Met or Exceeded, 6% Partially Met (Use mathematical modeling techniques to solve problems.)</p> <p>CLO 3: 81% Met or Exceeded, 13% Partially Met, 6% Not Met (Utilize graphing technology to analyze functions.)</p>	<p>CTL - Final Exam. 16 students assessed. Embedded questions on the final. Those students that did not meet performed poorly in all areas of the assessment. Require students that preform poorly on chapter exams to visit the tutor. Offer student support.</p>
<p>Math 241</p> <p>Math (MNS)</p> <p>Fall 18</p>	<p>CLO 1: 100% Met or Exceeded (Demonstrate the mathematical skills and calculus techniques needed to differentiate multiple types of functions.)</p>	<p>CTL - Final Exam. 8 students assessed. Embedded questions on the final exam. This course is heavily focused on differentiation, and by the final exam most students are proficient at taking derivatives. Continue to emphasize rules and techniques of efficient</p>

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	<p>CLO 2: 62.5% Met or Exceeded, 37.5% Partially Met (Demonstrate the mathematical skills and calculus techniques needed to integrate multiple types of functions.)</p> <p>CLO 3: 25% Met or Exceeded, 50% Partially Met, 25% Not Met (Demonstrate an ability to solve applications involving differentiation.)</p>	<p>differentiation. Continue to focus on proper notation</p>
<p>Math 242</p> <p>Math (MNS)</p> <p>Spring 19</p>	<p>CLO 1: 43% Met or Exceeded, 37.5% Partially Met (Solve indefinite integrals analytically.)</p> <p>CLO 2: 72% Met or Exceeded, 14% Partially Met, 14% Not Met (Apply standard techniques of integration, such as u-substitution, integration by parts. Special forms of trigonometric functions, trigonometric substitution, partial fractions, and various rationalizing techniques.)</p> <p>CLO 3: 72% Met or Exceeded, 14% Partially Met, 14% Not Met (Utilize integration techniques to solve problems in business and the sciences.)</p> <p>CLO 4: 57% Met or Exceeded, 29% Partially Met, 14% Not Met (Apply series techniques to applications.)</p>	<p>Initial - Final Exam. 7 students assessed. Embedded questions on the final exam. This is an academically challenging course and often the concepts can be confused with each other. We found that strategies were not being used to completion. Plan: Review finite limits and limit laws.</p>
Psy 170	CLO 2: 76% Met or Exceeded,	CTL - Final Paper. 17 students assessed.

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Social Science (SSCI) Spring 19	6% Partially Met, 18% Not Met (Apply psychological concepts and theories to their own lives.) CLO 3: 72% Met or Exceeded, 14% Partially Met, 14% Not Met (Describe specific strategies which can decrease stress and enhance quality of life for self and others.)	Students were scored by a team of three psychology faculty using a rubric. The Assessment Team met and discussed the results of their individual scores. The team asked the Lecturer to create an Initial Assessment for CLO 1, since it wasn't measured by the Final Paper assignment. Plan: Create Assessment exam for CLO 1 for next Assessment cycle.
Sci 124 Science (MNS) Spring 19	CLO 1: 56% Met, 25% Partially Met, 19% Not Met (Apply scientific method to address issues in the environmental sciences.) CLO 2: 61% Met or Exceeded, 8% Partially Met, 31% Not Met (Describe key ecological processes.) CLO 3: 63% Met or Exceeded, 4% Partially Met, 33% Not Met (Appraise the effect of human activity on the environment.)	Initial - Final Exam. 52 students assessed. The assessment was conducted in three sections. To assess student attainment of these objectives a final test, containing 46 multiple choice and true/false questions, was given that contained two question that addressed skills and knowledge included in CLO 1, 27 questions that addressed skills and knowledge for CLO 2, and 24 questions that addressed skills and knowledge for CLO 3 (some questions addressed more than one CLO and were counted independently for each CLO addressed). There was considerable variation in achievement over sections, indicating differences in teaching content and style between the instructors.
Sci 124L Science (MNS) Spring 19	CLO 1: 48% Met, 52% Not Met (Use the scientific method to answer questions.) CLO 2: 88% Met, 12% Not Met (Observe accurately and record measurement precisely.) CLO 3: 48% Met, 52% Not Met (Gather, analyze and evaluate information.)	Initial - Final Report. 25 students assessed. The assessment was conducted in two sections. Each instructor submitted student reports from a near-end-of-semester lab that they felt met the CLO expectations. These were analyzed by a third party. Overall, there were clear differences between the two sections taught, with successful obtainment of all CLOs in Section 1 and successful obtainment of CLO 2 only in Section 2. The Hilo section met the objectives for all three CLOs but was weakest for CLO 3. Instructors

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		will be encouraged to continue teaching in a similar manner with slightly more emphasis on data analysis. The artifacts submitted for t Pāalamanui section were, perhaps, not the best choice to address these CLO. For the next Closing the Loop assessment, will work with instructors to ensure that the submitted artifacts allow the CLO to be better assessed.

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Anth 200 Social Science (SSCI) Fall 19	CLO 2: 100% Met or Exceeded (Recognize and describe diversity across cultures.)	Initial - Final Research Paper. 16 students assessed. A random sample of 16 papers of a total of 53 students enrolled in three sections taught by two lecturers were scored using a rubric. The value of this assessment round was the rich discussion which occurred between the two instructors. They exchanged information about their texts, resources, and the role of discussion in meeting CLOs as a buttressing activity to the writing of the paper. Plan: The Common Rubric went through about 5 different drafts before the Team felt that they had made a better fit with both the Assignment and the CLOs. Both lecturers will make changes in how the instructions to their Assessment Assignments are worded to increase clarity and precision around measuring of the 3 CLOs. The modified rubric will be utilized in the CTL assessment.
Art 217 Humanities (HUM) Fall 19	CLO 1: 73% Met, 13.5% Partially Met, 13.5% Not Met (Demonstrate control of ink characteristics and print medium interactions)	INITIAL - Individual Project: Create a poster by using at least three colors. 15 students assessed. This is a studio class and students have to work physically and do prints in the classroom. Most students do not know ink characteristics and print medium interactions when the semester starts.

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	<p>through the production of multiple, successive quality prints.)</p> <p>CLO 2: 80% Met or Exceeded, 13.5% Partially Met, 6.5% Not Met (Produce screen prints that visually demonstrate a unique artistic voice.)</p> <p>CLO 3: 80% Met or Exceeded, 13.5% Partially Met, 6.5% Not Met (Produce a portfolio that demonstrates understanding of screen printing techniques and processes.)</p>	<p>Students learn knowledge from lectures and teacher's demonstrations and through the experience of the physical trial of printing. Even though they experience difficulties and mistakes early, their motivation and number of practices will bring them confidence and success in printing. Most students attend the class consistently and work for printing, but some student's attendance rate is low. If students do not show up for the class they fall behind not only in turning in the projects but also in learning the techniques. This is a hands-on class, and students have to do the work to succeed. Another problem is affordability of materials. Students need to procure their own supply, and some have financial concerns. If students have a limited amount of supplies, their motivation will not be high. Lack of practice printing on paper, results in poor printing.</p>
<p>Biol 101</p> <p>Science (MNS)</p> <p>Fall 19</p>	<p>CLO 1: 65% Met or Exceeded, 19% Partially Met, 16% Not Met (Apply the scientific method of inquiry to the collection, analysis, and interpretation of biological data.)</p> <p>CLO 2: 67% Met or Exceeded, 14% Partially Met, 19% Not Met (Analyze biological and chemical properties, metabolic processes, inheritance patterns, and ecological relationships of living organisms.)</p> <p>CLO 3: 64% Met or</p>	<p>INITIAL - Unit 4 Project "La'au Lapa Au," Unit Exams 1 & 3, and Unit 2 Summative Paper ("You Are What You Eat" Paper). 42 students assessed. All content material for this course has been arranged into multiple overlapping biological "themes." Students are allowed a choice menu of the themes with which to study the content material, and four of the themes are chosen under four different categories in order to ensure content coverage. While some material overlaps and builds off of each other, due to the nature of this arrangement, each themed "unit" has a summative assignment for that particular content and theme. (Note: Students generally choose the same themes every semester with only slight variations, but the choice of options allows them to have ownership over their own learning). During the writing of this assessment, it was observed that the current CLOs for this course as written do not reflect its status as a non-majors course. In comparison to other BIOL101 courses across the system, these</p>

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	<p>Exceeded, 22.5% Partially Met, 14.5% Not Met (Evaluate the roles of DNA, protein synthesis, and evolutionary mechanisms for producing micro- and macro-evolutionary change, and apply these relationships to the phylogenetic classification and diversity of organisms.)</p> <p>CLO 4: 67% Met or Exceeded, 14% Partially Met, 19% Not Met (Identify modern biotechnological techniques and relate their applications to the fields of genetics, evolution, and conservation biology.)</p>	<p>CLOs were written for a more advanced course, and are more appropriate to a majors course requirement. It is expected that after assessment, it will be desirable to write new CLOs. Due to the complex nature of the CLOs, it was only possible to assess parts of some of the CLOs as specified under each unit. Also when courses were disaggregated, there was a very large difference between the course that contained primarily trades course student and the non-trades course. Some new teaching strategies for the trades course may be appropriate. Plan: CLOs will be revised via fast-track. Instructor will work with the Assessment coordinator to revise.</p>
<p>Bot 105</p> <p>Science (MNS)</p> <p>Fall 19</p>	<p>CLO 1: 86% Met or Exceeded, 4% Not Met (Demonstrate knowledge of the scientific method and how it is used to solve problems in ethnobotany.)</p> <p>CLO 2: 29% Met or Exceeded, 57% Partially Met, 14% Not Met (Describe a diversity of ways in which plants and uses of plants have shaped past cultural and historical developments.)</p> <p>CLO 3: 72% Met or Exceeded, 14% Partially</p>	<p>CTL - Final Exam. 7 students assessed. The final exam was used to assess CLOs 2, 3 and 4, while a separate assignment was used to assess CLO 1 as it was not adequately represented in the final exam. As mentioned in the initial assessment, students come into the class with various backgrounds in science and as this subject is complex, it is difficult to get everyone to meet the outcome expectations. We will continue to work with the hands-on approach for working with the scientific method. More practical problems will also be solved using the method as well.</p>

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	<p>Met, 14% Not Met (Discuss and appreciate the roles of plants in their personal daily lives.)</p> <p>CLO 4: 14% Met or Exceeded, 43% Partially Met, 43% Not Met (Recognize culturally important plants that are found in their communities.)</p>	
<p>Econ 131</p> <p>Social Science (SSCI)</p> <p>Fall 19</p>	<p>CLO 1: 56% Met or Exceeded, 24% Partially Met, 20% Not Met (Analyze and evaluate the effect of changes in market conditions on market prices and quantities using the supply and demand model.)</p> <p>CLO 2: 32% Met or Exceeded, 48% Partially Met, 20% Not Met (Measure and interpret key macroeconomic variables.)</p> <p>CLO 3: 32% Met or Exceeded, 48% Partially Met, 20% Not Met (Explain and interpret economic changes using the aggregate expenditure and aggregate demand-aggregate supply models.)</p> <p>CLO 4: 72% Met or Exceeded, 16% Partially</p>	<p>Initial - Final Exam. 25 students assessed. The main strength of this course is that it allows students to be able to apply and relate course material to the current state of the economy. This is evident by the majority of students meeting or exceeding expectations for CLO's 3 and 4. It is clear that most students are able to positively identify policy types and evaluate the effect on macroeconomic variables.</p> <p>The main challenge with this course was having students graphically illustrate and analyze supply and demand models. The results from the collected artifacts showed a lack of understanding in regards to the supply and demand models. Students participated in class discussions and assignments which showed their ability to properly analyze changes in market conditions. The students will need to be able to fully understand the effects of changes in market conditions on the supply and demand model so that they may better apply this knowledge at the end of the semester. Plan: There will be more practice/assignments for students to illustrate shifts in supply and demand as well as evaluating their implications. Instructor will create more video tutorials demonstrating the illustration of graphs and impacts on different economic scenarios, emphasizing increases and decreases in price and</p>

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	<p>Met, 12% Not Met (Evaluate the impact of monetary and fiscal policies on the economy.)</p> <p>CLO 5: 72% Met or Exceeded, 16% Partially Met, 12% Not Met (Describe how current event issues relate to macroeconomics.)</p>	<p>quantity. More time will be spent on the effects of market conditions and the aggregate demand/aggregate supply models.</p>
<p>Eng 22</p> <p>English (ENG)</p> <p>Fall 19</p>	<p>CLO 1: 71% Met, 29% Not Met (Effectively use a multi-step writing process that includes drafting, revising, and editing; respond constructively to written and oral feedback.)</p>	<p>Initial - Final Essay. 121 students assessed. We intentionally left the assignment requirements broad to gather information regarding what type of end of semester assignments instructors are using. We will require more specific guidelines for future assessments to see how the assignments address the CLOs. We also need to make some adjustments to the rubric to obtain more accurate assessments particularly in better assessing students' ability to analyze and synthesize information.</p>
<p>Eng 100</p> <p>English (ENG)</p> <p>Fall 19</p>	<p>CLO 1: 50% Met or Exceeded, 33% Partially Met, 17% Not Met (Demonstrate college-level writing with a clear purpose, in a form appropriate to intended audiences.)</p> <p>CLO 2: 42% Met or Exceeded, 24.5% Partially Met, 33.5% Not Met (Demonstrate critical thinking in the process of writing.)</p> <p>CLO 3: 41% Met or</p>	<p>Initial - Final Essay. 243 students assessed. The large number of lecturer taught sections of ENG 100 in the Fall 2019 semester also illustrates that we need to spend more time preparing lecturers to effectively meet the CLOs for ENG 100. Plan: Require more specific guidelines for future assessments. Change the rubric to have the support section address imbalanced evidence, especially in arguments (lack of a counterargument) and to address content that is predominately source information without much analysis. Offer professional development opportunities, if funding is available, to help better prepare and support lecturers. Provide more opportunities for lecturers and faculty to meet with each other to discuss, share, and improve our course materials and teaching techniques. Request funding to pilot a multiple</p>

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	Exceeded, 48% Partially Met, 11% Not Met (Document credible sources in accordance with an appropriate style guide.)	measures alternative to placement (English faculty create the writing sample prompts and assess them).
Geog 102 Social Science (SSCI) Fall 19	CLO 1: 82.25% Met or Exceeded, 12.5% Partially Met, 6.25% Not Met (Identify and demonstrate an understanding of major cultural/environmental characteristics of the world's geographic regions.)	Initial - Research Essay. 32 students assessed. Random selection of assessment assignments from two different sections taught by different instructors. The assessment team independently rated the random samples. Plan: Modify assignment to include a prompt that specifically addresses CLO2. For CTL ensure that both DE and F2F classes and all instructors of GEOG 102 will use the same assessment artifact.
Math 140 Math (MNS) Fall 19	CLO 1: 67% Met, 33% Not Met (Identify the graphical and algebraic characteristics of conic sections.) CLO 2: 67% Met, 33% Not Met (Identify the graphical and algebraic characteristics of the trigonometric functions.) CLO 3: 67% Met, 33% Not Met (Solve equations involving trigonometric functions.) CLO 4: 50% Met, 50% Not Met (Use mathematical modeling techniques to	Initial - Final Exam. 6 students assessed. The time set for the course was early morning 8:00 AM so few students ended up coming to the class late or being absent regularly. Students should be more responsible to attend the classes on time and submit their assignments regularly. Instructor can use more visual methods to teach the topic. More practice problems can be given to the students as extra credit.

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	<p>solve problems using the trigonometric function.)</p> <p>CLO 5: 83% Met, 17% Not Met (Employ appropriate technology.)</p> <p>CLO 6: 83% Met, 17% Not Met (Be sufficiently prepared to meet the demands of the next sequential math course.)</p>	
Psy 100 Social Science (SSCI) Fall 19	<p>CLO 1: 85% Met or Exceeded, 6% Partially Met, 9% Not Met (Demonstrate an understanding of the field of psychology including vocabulary, principles, and theories.)</p> <p>CLO 2: 85% Met or Exceeded, 6% Partially Met, 9% Not Met (Describe the major research methods, ethical issues, and applications.)</p> <p>CLO 3: 85% Met or Exceeded, 6% Partially Met, 9% Not Met (Demonstrate an understanding of the biological and environmental basis of human behavior.)</p>	<p>Initial - Final Research Paper. 33 students assessed. The Final Paper for the course which assessed all four CLOs for PSY. 100 was assigned to 7 sections of the course in Fall 2019, 3 were Completely Online (COL) sections and 4 were f2f sections. A random sample of 20% papers from a total of 161 students was collected which totaled 33 artifacts to be assessed. A scoring team of 3 met to individually score each artifact on 3 components which reflected 4 CLOs. An average score for each artifact was calculated by adding the 3 individual scores together and dividing by 3. In this Initial Assessment, all 5 instructors of the 7 sections of PSY. 100 collaborated on refining and clarifying the Final Paper Assignment that is commonly assigned. They also worked on refining the Scoring Rubric. The team also felt that the assignment should specify that at least 2 additional sources outside of the textbook needed to be included in their research, cited both in-text and as a full citation at the end of the paper to familiarize students with the format expected in academic writing. Instructors will have the option of breaking up the deadlines of the Assignment in sections, to foster a focus on improvement and</p>

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	CLO 4: 85% Met or Exceeded, 6% Partially Met, 9% Not Met (Apply course information to personal lives and possible careers.)	identifying students having difficulties early. Instructors will go over finding other research sources, APA format for in-text citations and References at the end of the paper. Assignment and Rubric will be given earlier in the semester, so students have the opportunity to revise and improve their papers
Psy 275 Social Science (SSCI) Fall 19	CLO 1: 86% Met or Exceeded, 14% Partially Met (Apply major concepts and theories of Jungian psychology to understanding the structure of the personality and intrapsychic processes.)	CTL - Essay on Jung Concepts. 7 students were assessed. The mid-term essay which requires students to describe and then apply Jungian theory to their own personalities was used as the Assessment artifact. A team of 3 PSY faculty scored the artifact. Students are successfully learning the theory and application of the Jungian theory which forms the foundation for the rest of the course. It was noted that this assignment only measures CLO 1 and the Final Project Paper needs to be evaluated as the Assessment Tool for CLO 2 and 4. This discussion led to the conclusion that CLO 3 needs to be changed to an objective through Fast Track, since it is a process not a measurable learning outcome. Plan: Move CLO #3 to an Objective through Fast Track. Implement Assessment of CLOs 2 and 4 through the Final Project Paper as the focus for the next Assessment cycle.
SSci 111 Social Science (SSCI) Fall 19	CLO 2: 100% Met (Analyze and evaluate benefits and drawbacks of various technological processes and approaches meant to serve human needs and address social problems.)	Initial - Final Research Paper. 12 students assessed. The Assessment assignment was a short final paper which involved identifying a social issue related to food, water, and energy and describing the pros and cons of different technological solutions. The assignment also involved students becoming familiar with researching and citing sources correctly. 100% of the students sampled achieved an average score which Met Expectations. The strength of this assessment round is that students seem to be achieving CLO 2. However, a weakness seems to be that the assignment inadequately assesses CLO 1 and CLO 3. Instructors will have a follow-up

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		meeting to consider assignments which will better measure these CLOs.
Soc 100 Social Science (SSCI) Fall 19	CLO 2: 64% Met or Exceeded, 29% Partially Met, 7% Not Met (Apply a global perspective, use critical thinking skills and the scientific method to understand economic, political, and social issues and information.) CLO 4: 86% Met or Exceeded, 14% Partially Met (Demonstrate engaged citizenry at global, national, state, and local levels.)	Initial - Final Research Essay. 14 students assessed. Out of a total of 48 students, 14 artifacts were randomly pulled. Three members of the SSCI Department met to discuss the results of scoring the artifacts from three Sociology 100 classes. The team members were SSCI faculty members. They used a summative research essay assignment which measured CLOs #2 and #4 scored by a 4-point Rubric. Plan: Review and edit CLOs for wording and redundancy. Explore a new or modified assessment assignment which measures CLO 1 and 2 to obtain better student achievement of the learning outcomes.

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Art 111 Humanities (HUM) Spring 21	CLO 1: 94% Exceeded, 6% Not Met (Demonstrate the knowledge and understanding of the color wheel.) CLO 2: 88% Met or Exceeded, 6% Partially Met, 6% Not Met (Demonstrate the	Initial - Painting with Texture. 16 students assessed. Throughout the semester students gain the understanding of the concept, and the instructor has an opportunity to support their achievement through multiple assignments. One student was advised to withdraw the class multiple times but remain in the class. The student did not sufficiently attend classes or submission of the assignment. The class was conducted online via Zoom, so there were some challenges for this class. To give feedback to students through the video, not face-to-face, was a

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	knowledge of wash, glazing, graduated wash, wet into wet, lifting, scraping, resist, drops and splatter, and dry brush techniques within a watercolor painting.)	big challenge in a fine art class. They saw demonstrations through video frames but not the actual process in front of them. Speaking to everybody all the time was also a difficult situation. Not having an opportunity to talk one-on-one was a great loss. Instructor is planning to add one-on-one quality time with individual students during instruction time. Using the “group” tool of the Zoom meeting, one student could isolate from the others and the instructor will support and critique more individually.
Art 114 Humanities (HUM) Spring 21	<p>CLO 1: 86% Met or Exceeded, 14% Partially Met (Understand theories of color interaction and gain technical proficiency in controlling color effects.)</p> <p>CLO 2: 79% Met or Exceeded, 21% Partially Met (Knowledge of specific terminology related to color theory.)</p> <p>CLO 3: 86% Met or Exceeded, 14% Partially Met (Demonstrate skills in designing with color.)</p>	Initial - Final Painting I & II. 14 students assessed. Although, due to COVID-19, the class changed to teaching online via zoom, this class is a more lecture oriented fine art class, so it was not challenging compared to a full painting class. However, conducting the class on Zoom, the instructor may not give enough feedback to some students who work at home to finish. Plan: Give more feedback while working on the painting, and encouragement to upload the works at a forum for discussion. Give extra assignments to fulfill the design skills for students not too familiar with designing.
Eng 257E English (ENG) Fall 20	CLO 1: 62.5% Met or Exceeded, 25% Partially Met, 12.5% Not Met (Apply basic concepts and terminology of literature and literary analysis for the	Initial - Literary Essay. 8 students assessed. For this assessment, we collected literary essays produced by students in the latter part of the semester. Three 200 level course instructors reviewed the samples and scored them using the performance rubric above. The three 200 level instructors/ readers found a

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Course	Quantitative Results	Details & Notes
	<p>purpose of discussing and analyzing multicultural literature with understanding and appreciation.)</p> <p>CLO 2: 60% Met or Exceeded, 35% Partially Met, 5% Not Met (Write about literature with a clear and effective purpose, focus, organization, support, language, mechanics, and use of sources.)</p>	<p>consensus score based on a discussion of each sample. In response to the sample that did not meet the Thesis and Organization indicator, future sections of the course could create higher stakes around class and writing consultation attendance so that all students attend the in-class writing instruction and workshops and the required individual draft consultations. Student attendance for class sessions and consultations was less regular than had been observed in prior semesters. The assessment hui also recommended splitting up the thesis and organization indicators on the rubric to better distinguish the important CLO 1 elements of literary discussion and analysis from the CLO 2 elements of essay organization. Similarly, the group found that separating the introduction and conclusion indicators on the rubric would provide more specific information about what's working and what's not on the Introductions and Conclusions indicator. The introductions generally seemed fine, but the conclusions demonstrated an opportunity for development. Attaching higher stakes to class and draft consultations could also help with more consistently meeting this indicator and the Use of MLA formatting indicator. In response to the developing proficiency results on the Depth and Quality of Support indicator, the assessment hui determined that a basic level of skills with incorporating peer reviewed secondary sources was enough to meet the level required for support but that more skills with using support from the primary sources would be needed to demonstrate the indicator was met. This raises an interesting problem, as most of the class's lower stakes formative work such as reading journals and the higher stakes summative essays focused on using support from the primary source. The final essay required the use of secondary sources, however, which may have introduced a new challenge big enough to distract some students from the skills they</p>

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Course	Quantitative Results	Details & Notes
		<p>had previously been able to demonstrate; two of the four samples failed to demonstrate the level of skill with primary sources needed to meet the indicator and focused too much on the newer skill of secondary source use. The group discussed the expectations for the Language and Mechanics indicator. There were some differences in opinion about how grammatical errors should be addressed, but the group generally landed on the position that an essay with errors could “meet” as long as it also showed some sophistication in sentence structure and vocabulary use. The percentages in the results are limited by the small sample size, as only four students completed the final assignment from which the samples were drawn. This was also the first full semester of zoom instruction during the pandemic, which introduced additional variables that may have affected the results. Levels of student motivation that differed from other semesters may have played a role, student attendance was less regular than in prior semesters, and the number of personal issues that students faced (homelessness, personal illness, death of a family member) also introduce additional challenges to learning and the production of quality work.</p> <p>Plan: Add additional low stakes practices for developing a strong thesis and organization, MLA integration. Continue to encourage class and writing consultation attendance so that all students attend the in-class writing instruction and workshops and the required individual draft consultations. This could help improve results on the Thesis and Organization, Depth and Quality of Support, Introductions and Conclusions, and Use of MLA Formatting indicators. Separate the thesis and organization indicators on the rubric to better distinguish the important CLO 1 elements of literary discussion and analysis from the CLO 2 elements of essay organization. Separate the introduction and conclusion indicators on the rubric • Possibly sample</p>

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Course	Quantitative Results	Details & Notes
		essays focused on primary source analysis instead of ones focusing on secondary source analysis.
Math 115 Math (MNS) Spring 21	<p>CLO 1: 62% Met or Exceeded, 24% Partially Met, 14% Not Met (Read and interpret statistical information presented in graphical formats.)</p> <p>CLO 2: 62% Met or Exceeded, 26% Partially Met, 12% Not Met (Apply fundamental concepts and measures to quantitative data.)</p> <p>CLO 3: 68% Met or Exceeded, 22% Partially Met, 10% Not Met (Understand the diverse scope of statistical applications.)</p>	Initial - Final Exam. 50 students assessed. Math Department discussed questions to be embedded on the final exam. Those students that did not meet or partially met the expectations of the outcome did poorly on the exam overall. Plan: Require visits to the tutoring center throughout the semester Consider adding study groups as part of the last week of the course to encourage students to review as a team.
Math 120 Math (MNS) Fall 20	<p>CLO 1: 60% Met or Exceeded, 30% Partially Met, 10% Not Met (Apply the concepts of trigonometry to surveying.)</p> <p>CLO 2: 90% Met or Exceeded, 10% Partially Met (Understand and apply the basic measurements utilized in surveying.)</p> <p>CLO 3: 80% Met or</p>	Initial - Final Exam. 10 students assessed. Three questions on the final were used for this outcome for a total of 18 points. Instructor scored the exams and totaled up the scores for these three items using a spreadsheet and determined the number who fell into each category using the entered rubric. In the terms of the strengths, an equal number of students met the CLO at the exceeds level compared to those who partially met and did not meet. Challenges are mainly that fewer than 70% met the CLO as desired. I believe this is due to there being an existing need for more training on reading comprehension skills specific to trigonometry problem solving, and also more review of key vocabulary terms involved in

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Course	Quantitative Results	Details & Notes
	Exceeded, 10% Partially Met, 10% Not Met (Apply concepts of trigonometry to applications in agro-forestry.)	application problems. Lastly, we covered some of the traverse material later in the semester and this may be causing some challenges due to having less time to learn the material deeply prior to the assessment. Plan: Cover the traverse material earlier in the class immediately following the needed prerequisite topics. Create a problems solving summary sheet with key vocabulary terms to help students differentiate the various applications and needed vocabulary for word problems in the class. This will help them practice reading comprehension specific to trigonometry.
Math 135 Math (MNS) Fall 20	<p>CLO 1: 100% Met or Exceeded (Analyze the graphical and algebraic characteristics of functions, including polynomial, rational, exponential, and logarithmic.)</p> <p>CLO 2: 93% Met or Exceeded, 7% Partially Met (Use mathematical modeling techniques to solve problems.)</p> <p>CLO 3: 82% Met or Exceeded, 16% Partially Met, 2% Not Met (Reason Quantitatively - Use quantitative, logical and symbolic reasoning to address theoretical and real-world problems.)</p>	<p>Initial - Final Exam. 14 students assessed. For the final exams there were 19 questions of which 15 questions were compulsory to attend and four questions were extra credit. Throughout the semester eight chapter tests and three signature assignments were conducted which included midterms too. I believe these many tests helped them to prepare well for the final exams. We did three revision worksheets as a review for the final exams which also helped them a lot towards the preparations of finals. To my surprise most of the students attempted all 19 questions which helped them to get good grades. In the final exam question paper there were seven questions were from CLO1, 10 questions were from CLO2 and two questions were from CLO3. Strengths: Since 100% students met or exceeded the expectations I am satisfied with the methods and strategies that I am using for the CLO accomplishment. I think multiple tests done during the semester helped them to review the concepts in much deeper way.</p> <p>Challenges: Due to the pandemic the course was done using online synchronized mode. There was no much difference in the teaching strategies the only challenge was that the students were virtual. There were lots of technical difficulties that the students</p>

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Course	Quantitative Results	Details & Notes
		had to face due to poor WIFI connections and other computer based issues. The instructor will continue to use the same teaching strategies and methodologies to make sure the results are maintained for the coming semesters.
Math 241 Math (MNS) Fall 20	<p>CLO 1: 78% Met or Exceeded, 22% Partially Met (Demonstrate the mathematical skills and calculus techniques needed to differentiate multiple types of functions.)</p> <p>CLO 2: 89% Met or Exceeded, 11% Partially Met (Demonstrate the mathematical skills and calculus techniques needed to integrate multiple types of functions.)</p> <p>CLO 3: 56% Met or Exceeded, 44% Partially Met (Demonstrate an ability to solve applications involving differentiation.)</p>	<p>Initial - Final Exam. Nine students assessed. Math Department discussed questions to be embedded on the final exam. Weakness: several of the students struggled particularly in the application of the squeeze theorem.</p> <p>Strength: all students were successful in applying differentiation techniques in physics application.</p> <p>Plan: focus on squeeze theorem application and strategies.</p>
Phyl 141 Science (MNS) Fall 20	<p>CLO 1: 74% Met or Exceeded, 19% Partially Met, 7% Not Met (Apply the anatomical terminology used in anatomy & physiology to the human body.)</p>	<p>CTL - Final Exam. 99 students in all five PHY141 sections will be assessed using a total of six questions on the final exam. Due to the pandemic, all of these classes were non-Face-to-Fac. One section was asynchronous online. The other three sections were hybrid remote (Zoom meeting once a week and the rest of the course delivery was via</p>

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Course	Quantitative Results	Details & Notes
	<p>CLO 2: 74% Met or Exceeded, 19% Partially Met, 7% Not Met (Describe the cells, tissues, anatomical structures and physiology of the covered systems.)</p> <p>CLO 3: 74% Met or Exceeded, 19% Partially Met, 7% Not Met (Connect the anatomy, physiology, and interrelationships of the covered systems.)</p> <p>CLO 4: 76% Met or Exceeded, 22% Partially Met, 2% Not Met (Apply the concept of homeostasis to the covered systems.)</p> <p>CLO 5: 74% Met or Exceeded, 19% Partially Met, 7% Not Met (Apply the knowledge of human anatomy & physiology to analyze the structure and function of the human body in various situations.)</p>	<p>Laulima). Strength: This is a first-semester human anatomy and physiology course with high enrollment (over 100 students) across both campuses with diverse educational background. Challenges: 26% (slightly more than a quarter) of students who took the assessment did not meet the learning outcomes. Within that, 20% of students were in the “partially met” category. We think that these students came into this highly demanding course without a sufficient foundation in any science discipline. We had five withdrawals among the five sections, but 14 students were absent from the assessment. These students were not included in the assessment. Some of these 14 students were absent from the course for most of the semester. Some students were taking remote labs from other campuses that have different course topic sequences than our. That could have contributed to less than optimal learning. We need to change the sequence of topics for PHYL141 and 142 to align with the rest of the UH system.</p>
Phyl 141L Science (MNS) Fall 20	<p>CLO 1: 60% Met or Exceeded, 26% Partially Met, 14% Not Met (Apply the scientific method to measure, analyze, and interpret the</p>	<p>CTL - Practicum and Lab Portfolio. 73 students assessed. Strength: This is a co-req lab that pairs with PHYL141 and provides hands-on collaborative components to students' learning. We have developed a lab manual, and students utilize a laptop/tablet to access the lab manual in the lab and</p>

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Course	Quantitative Results	Details & Notes
	<p>physiological systems of the human body.)</p> <p>CLO 2: 73% Met or Exceeded, 15% Partially Met, 12% Not Met (Read and accurately follow instructions in order to carry out the lab procedures.)</p> <p>CLO 3: 60% Met or Exceeded, 2% Partially Met, 38% Not Met (Demonstrate the proper use of laboratory and medical equipment to evaluate the structures and functions of various organ systems.)</p> <p>CLO 4: 71% Met or Exceeded, 15% Partially Met, 14% Not Met (Describe and demonstrate a detailed knowledge of anatomy and physiological concepts of the covered organ systems.)</p> <p>CLO 5: 73% Met or Exceeded, 15% Partially Met, 12% Not Met (Work effectively individually and in groups to complete tasks and solve laboratory problems.)</p>	<p>other online resources, which helps them develop strong digital citizenship skills. This is a hands-on class where students mostly work in the lab using resources available in the lab (e.g. models, slides, preserved specimens).</p> <p>Challenges: This semester due to the pandemic, our course delivery spanned from remote asynchronous, remote synchronous, and face-to-face, and depending on the situation, we had to be flexible and adjustable in how we delivered the course. For face-to-face labs, some students were unable to attend in person due to quarantine or fear of COVID exposure, and ended up attending remotely over Zoom. Digital lab manual (on Google doc) required students to be familiar with the use of technology and be able to access the document at home and in the lab. Some students struggled with access to a device or stable internet connectio. Others struggled with learning to navigate Google docs, slides, and drive, as well as Lualaba. Some students were taking an asynchronous lecture from other campuses whose topic sequence does not align with our topic sequence. This course heavily utilizes adjunct instructors and the course expectations in terms of pre-lab and lab assignments, and practicum set-up and questions varies from instructor to instructor. Lab portfolio: We think that this low achievement is partly due to students not doing the work because the Lab Portfolio was due at the end of the semester, and they held off and ran out of time. Improvement to the curriculum: We need to change the sequence of topics for PHYL141L and 142L to align with the rest of the UH system so that students who are taking a co-req online lecture from other campuses have seamless learning experiences and what they are learning in the lecture supports what they are learning in the lab. Plan: Improvement to the curriculum. We need to standardize the course expectations (e.g instruction on lab portfolio) and practicum framework to provide consistency across</p>

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Course	Quantitative Results	Details & Notes
		<p>instructors. We will spend more time during the first lab on digital tools, including how to create a Google slide and use Google doc. We may consider creating shared instructional documents and video tutorials for all the instructors for this course. Since many students did not take the assessments at the end of the semester due to various reasons, we will try to assess their learning outcomes from multiple labs (rather than just from the last lab). Lab portfolio is required every week, so that they capture their learning during the lab and enforce their learning. We need to make sure that students continue to do this by checking their progress regularly (either after each lab or every few weeks).</p> <p>Improvement to student support: We will make the tutoring service more approachable to the students by introducing the service during the first week of class and have tutors or the learning center coordinator come to the class and give presentations.</p> <p>Improvement to student support: We need to work with the learning center to find potential tutors for this course and refer students to the learning center. Since this class typically relies on adjunct instructors, we need to develop a resource guide for lecturers (e.g. Powerpoint slides & Syllabus template with student support information).</p>
Phyl 142 Science (MNS) Spring 21	<p>CLO 1: 60% Met or Exceeded, 26% Partially Met, 14% Not Met (Apply the scientific method to measure, analyze, and interpret the physiological systems of the human body.)</p> <p>CLO 2: 75% Met or Exceeded, 24% Partially Met, 1% Not Met (Discuss basic chemistry,</p>	<p>Initial - . 72 students assessed. Artifacts were collected from all students from all sections of PHYL142 offered on both campuses. Several challenges we see are 1) some students are not motivated to learn the materials, and 2) students need to develop study skills. Plan: To facilitate the development of study skills and science foundation, develop 1) Pre-A&P module for students who register for the course. The contents of the module includes science foundation as well as study skills/reading/ writing skills. To get the students motivated, Connect the course to their career goals, or make it relevant to their daily lives. Get them</p>

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Course	Quantitative Results	Details & Notes
	<p>homeostasis and fluid electrolyte balance.)</p> <p>CLO 3: 81% Met or Exceeded, 11% Partially Met, 8% Not Met (Describe the anatomy and physiology of our special senses.)</p> <p>CLO 4: 80.5% Met or Exceeded, 16.5% Partially Met, 3% Not Met (Describe the gross anatomy (parts, physical characteristics and organization) of the lymphatic and immune system, nervous system and brain, endocrine system, urinary system, and reproductive systems of humans.)</p> <p>CLO 5: 74% Met or Exceeded, 18% Partially Met, 8% Not Met (Discuss the cellular structure and cell physiology of the lymphatic and immune system, nervous system and brain, endocrine system, urinary system, and reproductive systems of humans.)</p> <p>CLO 6: 85% Met or Exceeded, 12% Partially Met, 3% Not Met</p>	<p>more interested in the materials. Develop Self-assessment for students to judge their preparedness.</p>

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Course	Quantitative Results	Details & Notes
	(Describe the disorders and homeostatic imbalances of the lymphatic and immune system, nervous system, endocrine system, urinary system, and reproductive systems of humans.)	
Phyl 142L Science (MNS) Spring 21	<p>CLO 3: 94% Met or Exceeded, 6% Partially Met (Use microscopic observation, digital photography and computer microscopy to identify specific tissues and organ sections and their corresponding anatomical structures.)</p> <p>CLO 4: 92% Met or Exceeded, 8% Partially Met (Demonstrate proper techniques to manipulate and dissect fetal pigs and other mammalian organs as required, and promote a healthy and safe laboratory environment.)</p> <p>CLO 5: 77% Met or Exceeded, 17% Partially Met, 6% Not Met (Demonstrate a thorough knowledge of the anatomy of the Reproductive, Immune, Nervous, and Excretory Systems as well as carry out experiments with our Special senses..)</p>	<p>Initial - Lab Portfolio. 52 students assessed for CLO 3, 50 assessed for CLO 4, and 48 for CLO 5. Lab Portfolio entry for the spinal cord and brain model was used to assess. Grading was based on a rubric. Challenges: Some students completed assessment artifacts earlier in the semester, but dropped before the end of the semester and didn't complete all the assessment artifacts. Plan: To give time for students to develop the skills they need for the course, Assess the lab portfolio assessed toward the end of the semester, rather than early in the semester, to get the students to improve their study / work skills. Such as reading and following directions in the lab manual. To get the students motivated, connect the course to their career goals, or make it relevant to their daily lives. Get them more interested in the materials.</p>

Table 8

4. Action Plan

Based on findings in Parts 1-3, develop an action plan for your program or unit from now until your next Comprehensive Review (three-year plan).

The last three years saw a continuation in low enrollment, which was further exacerbated by COVID-19. The pandemic forced a mass, sudden move to online education in Spring 20 in the middle of the semester with virtually no preparation. Then followed 21 months of intense training and teaching online. We lost a large number of students who struggled with the change in modalities and, often, access to computers and reliable internet connections. Combined with childcare issues, health struggles, and loss in employment, stress levels reached what felt like an all-time high for many. HawCC also lost - and continues to lose - faculty members, many of whom are near retirement and see this as the right time to take the next step in life. Thus, three of our goals will be 1) continued training for faculty, 2) support for students, and 3) hiring to replace lost instructors.

Be sure to focus on areas to improve as identified in ARPD data or unit-developed measures, student learning or unit/service outcomes assessment results, and results of survey and other data used to assess your program or unit.

Since the program went from Needs Attention to Healthy just before COVID-19 hit, we know we were on the right track. It is difficult to pinpoint any other factor that could have affected the number of majors during this time other than difficulties with online learning, which range from personality fit with distance education and experience with technology to personal situations making online learning difficult and dealing with the digital divide. What we can do in response is continue to provide the best support and resources possible for students, both in and out of the classroom; schedule face-to-face, in-person classes whenever possible while continuing distance education for those who need/prefer it; and maintain high levels of training and support for instructors. At the same time, we need to work to fill vacant faculty positions as soon as possible.

This action plan must include an analysis of progress in achieving previous planned improvements including the results of the prior Comprehensive Review's action plan(s). Discuss how the goals identified in that prior action plan were met and the impact on the program or unit; or, if not met, discuss why and the impact on the program or unit, and whether those goals are being carried over to the current action plan.

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In the 2016-18 CPR, we committed to collecting and analyzing data on low enrolled classes over the previous three years to gather information we needed to conduct more efficient scheduling and to develop practices that would allow us to respond more quickly to changing needs. We succeeded in this area. As noted above, we achieved a decrease in the number of low-enrolled classes and a slight increase in average class size. Simultaneously, the UH System has put forth a call for colleges to share classes across campuses. There has been, as a result, many more students taking classes online from other colleges in the system. There are both positive and negative aspects to this sharing of students between colleges.

Positive aspects:

- Not offering perpetually low-enrolled classes saves the college money and sheds light on the courses we do and do not need to offer.
- Having students take these courses at other colleges, gives them choices we cannot offer them and keeps them on track to earn their degrees.
- While one could argue that we are losing revenue to other colleges, we actually have a number of students taking our classes online from other colleges. (Data recently became available on the breakdown of courses and students sharing across the system, see Table 9 below, and we hope more information like this will continue to be available.)

Negative aspects:

- Some of the courses that are low-enrolled are actually those required for graduation, not electives, so the stakes are higher for students who may have trouble finding open spots at other campuses.
- Students may also prefer to take these courses face-to-face rather than online. In fact, some lab courses must be taken in person.
- Not all students know that they can take classes from other colleges in the System nor how to find those classes and register for them.
- Some courses are not available at other CCs. Rather, students have to take them at one of the universities, which comes with its own set of challenges. While actions are being taken to make this process easier for students, it can still be stressful and labor-intensive.

Course Registrations				Course Campus								
Spring 2022	Home Campus	HAW	HON	KAP	KAU	LEE	MAU	WIN	MAN	HIL	WOA	4- yrs
	HAW	4,349	98	164	21	116	52	66	2	10	4	16

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	HON	19	5,582	131	4	98	8	63				-
	KAP	51	263	12,249	29	529	49	261	22	3	2	27
	KAU	36	80	120	2,130	116	24	56		1		1
	LEE	41	193	358	50	13,266	34	190	11	3	233	247
	MAU	76	142	266	29	220	5,714	124	7	1	21	29
	WIN	5	41	138	3	93	6	3,696	1	2	1	4
4-years	MAN	17	189	948	21	566	59	262	66,193	11	40	66,244
	HIL	109	23	97	14	62	10	24	3	12,367	2	12,372
	WOA	10	47	101	9	266	18	35	1	1	9,385	9,387

Table 9

To read this table, find HAW in Row 3, Column 2. Going to the right across the table, we see that there were 98 HawCC student registrations at HonCC, 164 at KapCC, and so on. Going down from the box that says “4,349” (the number of HawCC registrations by HawCC home campus students), we see the number of student registrations from other home campuses at HawCC. For example, HonCC home campus students registered 19 times at HawCC and so on.

Our second goal was to submit an NSF TCUP grant proposal in Fall 2019 in response to the need for science funding to provide laboratory equipment and supplies. We have not yet submitted this proposal, but we still plan to do so in Spring 2022. However, we did work on and/or receive other grant funding:

- NSF S-STEM (in progress; to be submitted Spring 2022)
- APIA Scholars, \$30,000 to support research on English language learners
- HBHTI Grant (Hawaii Behavioral Health Training Institute), which started in Fall 2021 is dedicated to growing the state's workforce to help respond and combat the challenges of mental health and substance use. Through the HBHTI award, participants receive a scholarship and stipend to earn a Substance Abuse Counseling certificate of competence. Students enrolled in one of these three school's certificate programs - Leeward, UH Maui College and Hawaii Community College - are required in order to apply for the award. As HawCC stops offering the CO-SUBS (due to the loss of qualified faculty and low enrollment in the program) in Fall 2022, the HBHTI program will assist with our current students by connecting them with two programs that are offering SUBS certificates. The SSCI & PS department will offer SUBS courses that are co-listed with PSY, HSER and AJ such as AJ 131, 130, HSER 141, 131, 130, 245, 248, 262 and PSY 197V (Fall 2022).

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This action plan should be detailed enough to guide your program/unit through to the next program/unit Comprehensive Review cycle. Include specific recommendations for improvement(s) or planned program or unit action(s). The plan must include details of measurable outcomes, benchmarks and timelines.

** CTE programs must include specific action plans for any Perkins Core Indicator for which the program did not meet the performance level.*

Specify how the action plan aligns with the College's Mission and Strategic Plan. Include a discussion of how implementing this action plan will contribute to the College achieving the goals of the Strategic Plan.

<https://hawaii.hawaii.edu/sites/default/files/assets/docs/strategic-plan/hawcc-strategic-directions-2015-2021.pdf>

Action Item 1: Provide support and resources for students, both in and out of the classroom

One key aspect of support for students is connecting them with the available services and resources, especially those that have become available with the influx of funding due to the pandemic. We plan to:

- 1. Use the [Academic and Student Support Centers Referral Form](#) at regular intervals as determined by Academic Affairs in collaboration with Student Affairs.**
 - a. HGI Action Strategy 2: Implement structural improvements that promote persistence to attain a degree and timely completion.
 - Improve and stabilize student support services, especially for priority targets: Native Hawaiians, Filipinos, Pacific Islanders, Veterans, Adult Learners, and Part-Time Students.
 - b. HPMS Action Strategy 2: Increase opportunity and success for students and overall cost-effectiveness by leveraging academic resources and capabilities across the system.
 - Collaborate on shared services to improve operating efficiencies and effectiveness in student support services.
 - c. HPMS Action Strategy 2: Increase opportunity and success for students and overall cost-effectiveness by leveraging academic resources and capabilities across the system.
 - Collaborate on shared services to improve operating efficiencies and effectiveness in student support service.
- 2. Develop a new model of faculty advising.**

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- a. HPMS Action Strategy 1: Employ best practices in management, administration, and operations.
 - Continue participation in professional and leadership development for Hawai'i CC faculty and staff.
- b. HGI Action Strategy 1: Strengthen the pipeline from K–12 to the university to improve college readiness and increase college attendance.
 - Expand outreach services and support to facilitate the completion of college admissions and financial aid applications
- c. HGI Action Strategy 2: Implement structural improvements that promote persistence to attain a degree and timely completion.
 - Improve and stabilize student support services, especially for priority targets: Native Hawaiians, Filipinos, Pacific Islanders, Veterans, Adult Learners, and Part-Time Students.
- d. HPMS Action Strategy 2: Increase opportunity and success for students and overall cost-effectiveness by leveraging academic resources and capabilities across the system.
 - Promote stronger and more comprehensive transfer and articulation policies that are student-centered, transparent, and well-communicated in order to support student mobility and success throughout the system.
 - Provide support services to students in facilities closer to their classes in order to increase successful interaction with counselors and staff.

Action Item 2: Schedule face-to-face, in-person classes whenever possible and advisable; and maintain high levels of training and support for instructors teaching online and in hybrid and blended modalities

As we start to move back to in-person classes with the (hopeful) waning of COVID-19 on Hawai'i Island, we must schedule courses carefully using all the data at our disposal.

- 1. Use historical data to determine which classes are most needed and likely to fill in the face-to-face and hybrid formats vs. online in various locations and when they should be scheduled (day, evening, weekends)**
 - a. HGI Action Strategy 2: Implement structural improvements that promote persistence to attain a degree and timely completion.
 - i. Schedule courses to facilitate timely degree completion.

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- ii. Strengthen and align assessment, program/unit review, data collection, and data analyses processes to support improved teaching and learning, accreditation, and governance and planning.
- b. HGI Action Strategy 3: Anticipate and align curricula with community and workforce needs.
 - i. Develop weekend and evening programs for working adults to continue and complete a college degree.
- c. HPMS Action Strategy 2: Increase opportunity and success for students and overall cost-effectiveness by leveraging academic resources and capabilities across the system.
 - i. Expand student-centered distance and on-line learning to create more educational opportunities through use of technology and by leveraging University Centers on Hawai'i Island.

2. Ensure that faculty have training and support so that they are able to use best practices in teaching and learning in all modalities.

- a. HGI Action Strategy 2: Implement structural improvements that promote persistence to attain a degree and timely completion.
 - i. Provide enhanced professional development to improve teaching and learning.
- b. HPMS Action Strategy 3: UH aspires to be the world's foremost indigenous serving university and embraces its unique responsibilities to the indigenous people of Hawai'i and to Hawai'i's indigenous language and culture. To fulfill this responsibility, the university ensures active support for the participation of Native Hawaiians and supports vigorous programs of study and support for the Hawaiian language, history, and culture. In addition to the Native Hawaiian student success agenda within the Hawai'i Graduation Initiative, the following tactics align with the thematic areas set forth in Hawai'i Papa O Ke Ao, UH's plan for a model indigenous-serving university.
 - i. Continue to develop learning strategies and programs that promote Native Hawaiian indigenous learning, history, and language.
 - ii. Provide opportunities for leadership development for Native Hawaiian faculty, staff, and student. Support implementation of Hawai'i Papa O Ke Ao.

Action Item 3: Fill vacant faculty positions as soon as possible.

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1. HGI Action Strategy 3: Anticipate and align curricula with community and workforce needs.
 - a. Develop minimum and desirable qualifications for all positions that request that the applicant demonstrate an understanding of Hawai'i Island communities and diverse cultures, particularly Native Hawaiians.

Be sure to list resources that will be required, if any, in section 5 below.

*The action plan may be amended based on new initiatives, updated data, or unforeseen external factors between now and the next Comprehensive Review.

5. Resource Implications -

*** ONE-TIME BUDGET REQUESTS ONLY ***

Detail any ONE-TIME resource requests that are not included in your regular program or unit operating "B" budget, including reallocation of existing resources (physical, human, financial).

*Note that CTE programs seeking future funding via UHCC System Perkins proposals must reference their ARPD Section 4. Action Plan and this ARPD Section 5. Resource Implications to be eligible for funding.

x I am NOT requesting additional ONE-TIME resources for my program/unit.

☐ **I AM requesting additional ONE-TIME resource(s) for my program/unit.**

Total number of items being requested: _____ (4 items max.)

*For each item requested, make sure you have gathered the following required information and all relevant documentation before you upload this Review; you will submit all information and attachments for your **Resource Request** as part of your Review document submission via the

[Hawaii CC - Program & Unit Review Submission portal](https://hawaii.kualibuild.com/app/builder/#/app/60ef56c477b0f470999bb6e5/run)
<https://hawaii.kualibuild.com/app/builder/#/app/60ef56c477b0f470999bb6e5/run>

✓ Item Description

✓ Justification

✓ Priority Criteria (must meet at least one of the following):

1. Ensure compliance with mandates and requirements such as laws and regulations, executive orders, board mandates, agreements and contracts and accreditation requirements.
2. Address and/or mitigate issues of liability, including ensuring the health, safety and security of our Kauhale.
3. Expand our commitment to serving all segments of our Hawaii Island community throu Pāalamanuii and satellite centers

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4. Address aging infrastructure.
5. Continue efforts to promote integrated student support in closing educational gaps.
6. Leverage resources, investments with returns, or scaling opportunities
7. Promote professional development.

Category-Specific Information				
Equipment	Estimated Date Needed	Quantity / Number of Units; Cost per Unit	Total Cost (with S&H, tax)	On Inventory List (Y/N); Decal #, Reason replacing
Facilities Modification	Estimated Date Needed	Total Cost	Monthly/Yearly Recurring Costs	Utilities Required
Personnel Resource	Estimated Date Needed	FTE; Position Type; Position Title	Estimated Salary	Was an Existing Position Abolished? (Y/N); Position #
Professional Development	Estimated Date Needed	Have you applied before (Y/N); was it approved?	Professional Development Type	PD Details; Impact; Total Cost
Reallocation	Estimated Date Needed	Total Cost	Monthly/Yearly Recurring Costs	Reallocation Proposal

6. Optional: Edits to Occupation List for Instructional Programs

Review the Standard Occupational Classification (Soc) codes listed for your Instructional Program and verify that the occupations listed align with the program learning outcomes. Program graduates should be prepared to enter the occupations listed upon program completion. Indicate in this section if the program is requesting removal or additions to the occupation list.

☒ **I am NOT requesting changes to the Soc codes/occupations listed for my program.**

☐ **I am requesting changes to the Soc codes/occupations listed for my program.**

[O*Net CIP-Soc Code Look-up](#)

in the **Crosswalks box, choose "Education," then enter CIP number to see related Soc codes*

List below each Soc code for which change is being requested and include details of requested code deletions and/or additions. Include justification for all requested changes.

*All requested changes to the Soc codes/occupations listed for programs must be discussed with and approved by the Department/Division Chair.